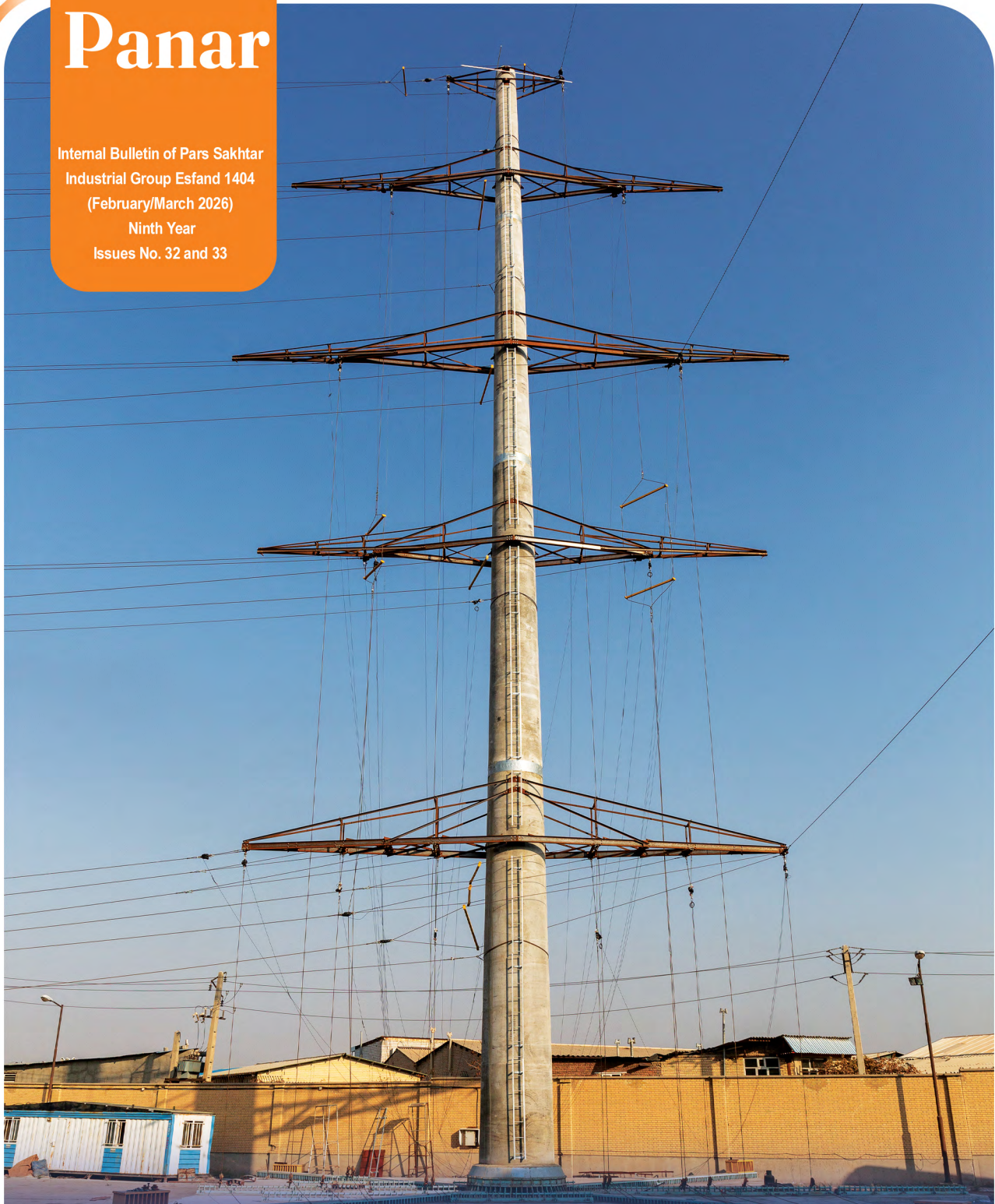


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Successful Type Test of the Heaviest Power Transmission Line Structure at the Pars Sakhtar Reference Laboratory for Power Structures



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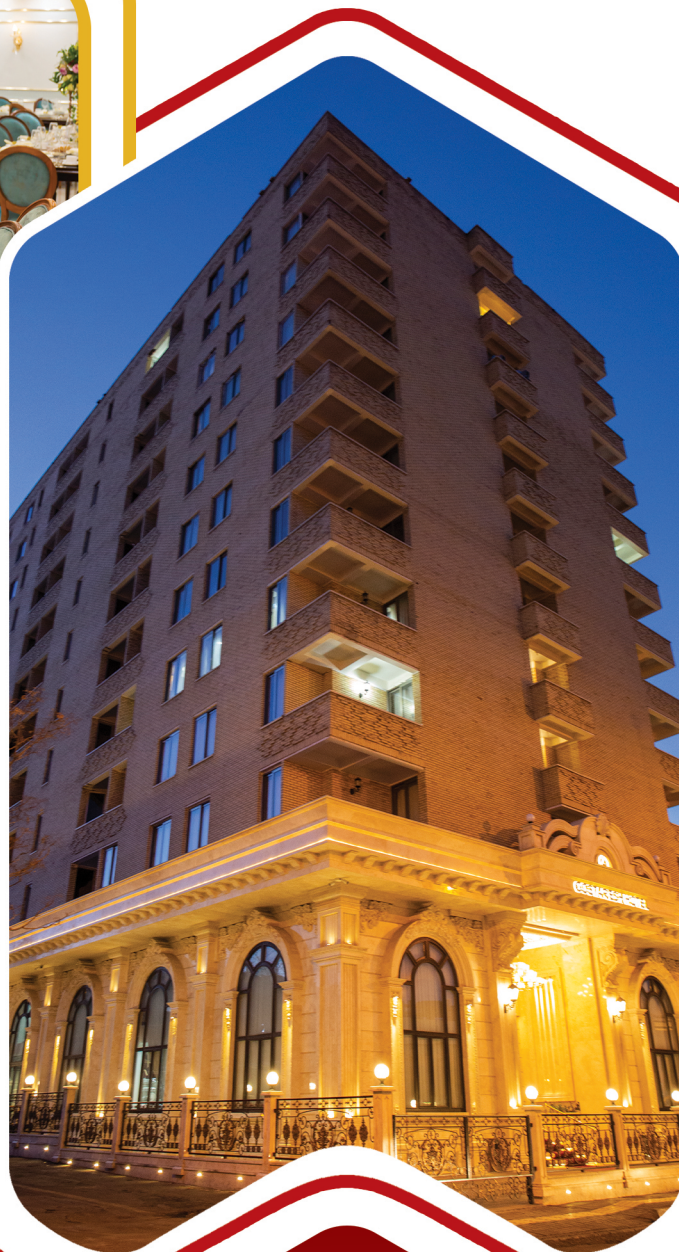
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“A fundamental key to resolving the country’s economic challenges is production; domestic and national production.”



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The Spring of Synergy New Horizons for the National Economy

Editor's Note



Dr. Vahid Khosh Zareh

Nowruz is not merely a change of the calendar; it is the renewal of hope for a future shaped through determination and wise planning. Today, more than ever, Iran's economy is in need of "national synergy" — synergy between policymakers and economic actors, between the government and the private sector, and between macro-level vision and field experience.

Since the beginning of Dr. Pezeshkian's administration and the introduction of this government's economic plans aimed at unifying exchange rates and eliminating rent-seeking and subsidies, a new opportunity has emerged to redefine this constructive interaction. If built upon trust, policy stability, and smart support, such cooperation can become the driving force behind the country's sustainable growth.

Global experience demonstrates that economic development accelerates when governments provide the necessary foundations while the private sector leads implementation. Stability in regulations, simplification of administrative procedures, access to financial resources, and strengthening economic diplomacy are among the sovereign responsibilities that can create a brighter investment horizon. In return, the private sector must reinforce the country's social and economic capital by enhancing productivity, advancing technology, promoting transparency, and embracing social responsibility.

Within this framework, industry, as the backbone of the national economy, plays a decisive role. Over the past year, Pars Structure Industrial Group, relying on technical expertise, specialized human capital,

and a development-oriented vision, has taken significant steps toward strengthening national production. In the energy and power infrastructure sector, the development and production of self-supporting concrete monopoles for the construction of various high-voltage distribution lines across the country has provided a technological response to the evolving needs of power transmission and distribution networks. In addition to improving safety and durability, these products reduce maintenance costs and optimize implementation processes.

In the steel and downstream industries sector, the production of galvanized sheets with competitive quality standards has played a significant role in meeting the needs of the country's construction and industrial sectors. With high resistance against corrosion and diverse climatic conditions, these products not only satisfy domestic demand but also strengthen the potential for *روضح* in regional markets. At the same time, the expansion of cold and hot rolling lines and the enhancement of production capacity have further completed the value chain and enabled the sustainable supply of raw materials for related industries.

Alongside these achievements, the continuation of activities in agriculture and agribusiness, the expansion of greenhouse cultivation, the advancement of tourism services through improved standards at Gostareh Hotel in Tabriz, and the increase in commercial and export activities within Pars Structure Industrial Group all reflect the ongoing success of the large Pars Structure family. These achievements are not merely pro-

duction statistics or technical records; they symbolize belief in domestic capabilities and are the result of continuous investment in technology, training, and process improvement. Pars Structure believes that the success of industrial enterprises gains true meaning when it contributes to national growth and sustainable employment. Therefore, the development-oriented approach of this group has always been based on increasing productivity, reducing dependence on imports, and strengthening the country's competitive advantages.

This year's Nowruz can mark the beginning of a new chapter of cooperation between the government and the private sector — a chapter in which economic policies are designed with a long-term perspective, while industrial players expand the field of production through courage and innovation. If this synergy is properly established, overcoming challenges and achieving sustainable growth will not be out of reach.

Spring is the messenger of renewal. Let us, in the year ahead, guide Iran's economy toward brighter horizons through mutual trust and shared determination — horizons in which national production, human capital, and constructive cooperation form the three pillars of the country's progress.

May your Nowruz be victorious, and may the New Year be filled with success for our beloved Iran.





Nowruz Message from the Chairman of the Board of Pars Structure Industrial Group

I Am Confident We Can Take Greater Steps on the Path of Development

Spring is the season of growth and vitality; the season of renewing thoughts and a fresh opportunity to build with greater motivation and stronger determination. The arrival of Nowruz, this enduring legacy of wisdom and hope, once again invites us to reflect upon the path we have traveled and to envision the horizons ahead.

In Iranian culture, Nowruz symbolizes the rebirth of nature and the manifestation of God's mercy. It is not far from the truth to call this rising again from the swamp of routine and neglect of blessings a "Nowruz," and with the arrival of the New Year, to wish for renewed hearts and renewed spirits for ourselves and others.

Despite all its challenges and complexities, the past year became a fruitful chapter in the history of Pars Structure thanks to the tireless efforts, expertise, responsibility, and spirit of solidarity demonstrated by our valued colleagues. Every success achieved was the result of teamwork, mutual trust, and belief in the domestic capabilities of this great family.

As we stand at the threshold of the New

Year, we look back upon the year that has passed — a year in which we faced challenges together, endured hardships, and kept our hopes alive. Along this journey, we not only overcame obstacles but also focused on reforming processes, optimizing resources, and laying the foundations for fundamental transformations whose results will become visible in the near future.

Undoubtedly, there were many problems and difficulties, from limited resources to structural barriers, yet none of them caused us to forget our mission.

Relying on knowledge, collective effort, and an entrepreneurial spirit, Pars Structure Industrial Group has, over the years, played an effective role in the country's development across various industrial, mining, agricultural, commercial, and service sectors. These achievements are the result of the commitment, responsibility, and solidarity of the large family of this organization.

In the year ahead, important projects and valuable opportunities await us. I am confident that by relying on our capable human resources, accumulated experience, and

forward-looking vision, we can take even greater steps toward development, quality enhancement, stakeholder satisfaction, and a more effective role in advancing the nation's industries.

In the new year, all valued colleagues are expected to continue advancing toward quality, productivity, and trust-building by preserving professional ethics, improving skills, respecting one another, and embracing innovative thinking. I firmly believe that the future belongs to organizations that are "people-oriented," "knowledge-based," and "committed to society."

I sincerely congratulate you and your respected families on the arrival of ancient Nowruz and the beginning of the New Year. I pray to Almighty God to grant you a year filled with health, peace, dignity, and success.

May your Nowruz be victorious.

Jalil Navadeh Abazar
Chairman of the Board
Pars Structure Industrial Group



A Historic Day for Industry in Tabriz

In late Mehr, Seyed Mohammad Atabak, Iran's Minister of Industry, Mine and Trade, accompanied by several deputies and senior officials of the ministry, as well as the chairman and members of the Industries and Mines Commission of the Islamic Consultative Assembly, traveled to East Azerbaijan Province on a two-day visit to inaugurate the Tabriz METAFO Exhibition.

Accompanied by the Governor of East Azerbaijan, the delegation visited the province's industrial and mining capabilities and later attended a meeting at the amphitheater hall of Gostaresh Hotel in Tabriz. During this session, they met with Navadeh Abazar, Chief Executive Officer of Pars Structure Industrial Group and Chairman of the Azerbaijan Steel Association, along with members of the association, to discuss the challenges faced by producers and traders in Tabriz as well as strategies for achieving the goals outlined in the Seventh Development Plan.

Chief Executive Officer of Pars Structure Industrial Group:
"Mr. Minister, Restore the Authority of the Ministry of Industry, Mine and Trade"

During the meeting, Dr. Navadeh Aba-

zar, Chief Executive Officer of Pars Structure Industrial Group and Chairman of the Azerbaijan Steel Association, expressed appreciation for Dr. Pezeshkian's efforts regarding the fulfillment of foreign exchange obligations for steel producers through the secondary exchange market.

He stated: "As you are aware, one of the greatest challenges faced by steel exporters is the issue of foreign exchange commitments. We would like to express our gratitude for the cancellation of Directive No. 123 dated 23/01/1400, which unfortunately had caused production stagnation and export-related difficulties for the country. For example, in Farvardin 1400, the first month of its implementation, Iran's official steel exports declined by nearly 80 percent. Following extensive follow-ups and collective efforts by industry stakeholders, and with the support and direct order of Dr. Pezeshkian, this process was halted. We sincerely appreciate your efforts and hope these directives will be fully implemented in practice so that we may fulfill our obligations in the foreign exchange trading hall at fairer rates."

Addressing the Minister of Industry, Mine and Trade, the CEO of Pars Structure Industrial Group said: "We ask you to restore

the authority of the Ministry of Industry, Mine and Trade. This ministry must once again become the main decision-making authority regarding energy allocation, quotas, and industrial policymaking. Decisions concerning electricity and gas allocation should not be made without coordination with the ministry, because such decisions directly affect production and employment."

Dr. Abazar also thanked Dr. Sarmast, the hardworking Governor of East Azerbaijan, and Engineer Parnian, Director General of the provincial Industry, Mine and Trade Organization, for their efforts in addressing producers' challenges. He added: "Fortunately, the level of cooperation in East Azerbaijan is better. However, our request is that the authority for decision-making be returned to the Ministry of Industry, Mine and Trade — meaning that your ministry should determine how steel producers operate." Navadeh Abazar described policymaking and quota allocation within the Commodity Exchange as another major challenge for steel producers and investors. He stated: "There are numerous problems within the Commodity Exchange. Neither producers nor buyers are satisfied with the current situation. In many cases, the shortage of



buyers has created price volatility, leading to an increase in steel product prices even while the market exchange rate declined during the same period. This mechanism is not only unfavorable for producers, but also creates market instability. Our proposal is that Commodity Exchange policymaking be returned to the Ministry of Industry, Mine and Trade so that it can be managed through an expert-driven approach aligned with industrial interests.”

He further emphasized the need to revise policies related to energy allocation and production quotas, adding: “Currently, if a production unit is unable to produce during a certain period due to electricity or gas outages, its quota is reduced in the following period. This situation is unfair and contrary to the principles of supporting production.”

The Chairman of the Azerbaijan Steel Association continued: “Another issue is the reduction of state dominance and quasi-governmental control. We have the Supreme Competition Council with very

effective laws, yet unfortunately these laws are not implemented properly anywhere. A clear example is the trilateral agreement concerning Azerbaijan’s gold mines.”

“Azerbaijan contains approximately 1.3 percent of the world’s gold reserves, yet out of 13 proven zones, only one or two have been exploited. Why? Because the government structure is large and slow and cannot execute all projects efficiently. We expect more effective measures in privatization and reducing government control. Many mining zones across the country, especially in the Azerbaijan region, have remained blocked for years, with only a small portion being utilized. We recommend that, in order to accelerate development and exploitation, these zones be entrusted to capable private sector entities and industrial consortiums.”

Navadeh Abazar also identified the large number of systems and banking-related procedures as additional challenges, stating: “Another serious challenge faced by economic actors is the multiplicity of sys-

tems and the lack of coordination among them. The numerous systems used by customs, taxation, social security, and various ministries often provide conflicting data...”

“...provide contradictory information and disrupt business processes. It is expected that this issue be properly organized and managed at the national level. Alongside this, banks also fail to allocate sufficient credit facilities. While economic fluctuations continue to tighten financial conditions and costs constantly rise, no manufacturing company is able to increase its credit ceiling proportionate to inflation.

At times, the Central Bank also issues directives that are not aligned with the country’s macroeconomic policies. In the 1404 Vision Document, we had clear goals: producing 50 million tons of steel, exporting 50 million barrels of oil, and increasing gas production to 1,450 million cubic meters per day. But which of these goals has actually been achieved? While the private steel sector has been among the most successful sectors, it is necessary for the Central



Bank and the national banking network to align themselves with industrial policies.”

The Chief Executive Officer of Pars Structure Industrial Group also referred to the passivity of the country's economic diplomacy in the face of sanctions and stated: “We all know that the sanctions are unjust, but has our diplomatic inactivity not contributed to our paralysis? Why are we unable to export easily to Iraq while Turkey can? Why are we not taking advantage of our geopolitical position and natural capabilities? We stood beside Iraq during all wars and crises, yet today Turkey is benefiting from

transportation fleet is not modernized.”

**Governor of East Azerbaijan:
“The Government Must Adopt
Stronger Supportive Policies for
the Private Sector of East Azerbaijan”**

The Governor of East Azerbaijan stated: “At the governor's office, we fully support the private sector and are striving to complete the steel and copper value chains. We are also pursuing the establishment of the National Gold Holding of Iran centered in East Azerbaijan Province.”

this great opportunity can turn into an even greater threat.”

He added: “East Azerbaijan Province may experience some of the heaviest consequences and pressures resulting from sanctions. To achieve economic resilience under such conditions, we require stronger supportive policies from the central government. We expect the private sector of East Azerbaijan to receive greater attention from both the government and parliament.”

The Governor also referred to the activation of economic diplomacy within the province and said: “We expect the delegation of authority to border province governors — something the President himself strongly believes in — to be implemented.”

He emphasized: “We expect various ministries to seriously commit themselves to delegating authority in line with the President's vision and to implement the President's policies.”

Sarmast continued: “Our private sector possesses the highest level of readiness to contribute to the country's development. This region, both because of its historical background in trade — including the establishment of the oldest chamber of commerce in Tabriz — and because of its strategic position adjacent to regional target markets, can play a distinguished role in economic diplomacy.”

The Minister of Industry, Mine and Trade stated that East Azerbaijan Province's share in industrial added value is acceptable, and that activating mineral processing industries would represent a major step toward development and wealth creation in the province. Dr. Mohammad Atabak, Minister of Industry, Mine and Trade, during this meeting referred to the province's long history in commerce and trade as well as its geographical position as the gateway to Iran's trade routes, describing it as a major capacity for the commercial, industrial, and mining development of northwestern Iran.

He added: “The Fourteenth Government, through international agreements — particularly Iran's membership in the Eurasian Economic Union — has provided a platform for expanding trade and commodity exchange for Iranian merchants.”

The Minister also noted: “With Iran participating as an observer member in the Eurasian Economic Union, more than 87 percent of goods are traded with zero tariffs, allowing producers to participate in competitive markets.”

Referring to the country's energy imbalance and its consequences for production and trade, he emphasized: “This imbalance has had damaging effects on industries, and the government, through...”



Iraq's economy. Our commercial attachés in the Ministry of Foreign Affairs must become more active.”

In conclusion, he also addressed the issue of the country's aging transportation fleet, adding: “Transportation costs are extremely high because there is insufficient importation or production of trucks and tractor units. As a result, while our advantages in energy and labor costs amount to only a few dollars, these advantages will disappear if the

Dr. Bahram Sarmast, during the joint meeting between the Minister of Industry, Mine and Trade, members of the Parliamentary Industries and Mines Commission, and the Azerbaijan Steel Association at Gostaresh Hotel in Tabriz, stated: “More than 94 percent of East Azerbaijan's economy is private-sector based. The special role of the private sector in national development is a proven global experience. However, under sanctions and the return of sanctions,

By Winning the Honorary Diploma and Golden Trophy at the 20th Public Relations Publications Festival

Pars Structure Industrial Group Named the Country's Top Public Relations Department

The Media and Communications Management Department of Pars Structure Industrial Group delivered an outstanding performance at the 20th National Public Relations Publications Festival, earning top rankings in seven categories of the event. By receiving the Golden Trophy and Honorary Di-

ploma of this prestigious national festival, the group was recognized as the "Top Public Relations Department of the Country."

According to Panar News Agency, during the closing ceremony of the "20th National Public Relations Publications Festival," held in the presence of distinguished professors and prominent figures in the field — including Professor Bagher Saroukhani, known as the father of communication sociology in Iran — and aimed at improving the quality of publication production, promoting innovation, and identifying elites in communi-

cations and public relations, the Communications and Media Management Department of Pars Structure Industrial Group stood out among dozens of organizations, institutions, and industrial companies.

By presenting outstanding works in various fields of information dissemination and media production, the group succeeded

in being recognized as the only trilingual in-house publication in the country. It also

achieved

first

made possible through the support of the group's senior management toward the department. He added: "Alongside this support, the creativity and dedication of the Communications and Media Office team in utilizing modern communication tools and producing high-quality content played a significant role in this success and in enhancing the position of organizational communications within Pars Structure Industrial Group."

He further explained: "Our focus has always been on the effective use of social media capacities, printed and online media, as well as establishing constructive relationships with both internal and external stakeholders. In addition, attention to the art of people-oriented communication and understanding audience needs has been our primary approach in strengthening organizational interactions."

It is worth noting that the National Public Relations Publications Festival, held annually by the Iranian Public Relations Specialists Association, is organized with the aim of promoting content production culture, improving the quality of publications, and developing digital and interactive media. This national event serves as a platform for exchanging knowledge and experiences among professionals and as an opportunity to honor elites and creative individuals in the field of organizational communications.

The outstanding performance of Pars Structure Industrial Group at this festival reflects the organization's professional approach toward developing effective communications, strengthening its corporate brand, and fulfilling social responsibility. As a result, the group was introduced as one of the country's most successful and influential public relations organizations and as a model for other major industrial companies in the field of organizational communications.



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place in the categories of Editorial Writing, News, Generative Artificial Intelligence, Best Internal Publication, and Brochure & Catalog Design, while earning second place in the Report and Advertorial categories.

As a result of these achievements, the Golden Trophy and Honorary Diploma of the 20th National Public Relations Publications Festival were awarded to Dr. Vahid Khosh Zareh, Director of Media and Communications of Pars Structure Industrial Group.

On the sidelines of the festival, Dr. Khosh Zareh stated that this achievement was

25th Iran International Electricity Exhibition

November 2025 ,13-10





Electricity Industry Exhibition

Pars Structure Shines at the Country's Largest Gathering of the Power and Renewable Energy Industry

The 25th International Iran Electricity Industry Exhibition, together with the 15th International Renewable Energy Exhibition, was inaugurated last Aban at the Tehran Permanent International Fairground with the participation of 724 domestic and international companies.

The opening ceremony was attended by یدابآولع سابع, Minister of Energy, deputies of the Ministry of Energy, the CEO of Tavanir Company, senior managers of Iran's electricity industry, private sector representatives, and a number of national officials and authorities.

Pars Structure, as an EPC turnkey contractor for high-voltage transmission and substation projects, as well as a company active in the construction, development, and operation of power generation plants — and notably the only company certified by Tavanir for the production of all three types of electricity transmission towers — welcomed numerous managers and specialists from Iran's electricity industry as well as foreign delegations at Hall No. 7 of the exhibition by showcasing its capabilities and achievements.

With an innovative approach and the goal of presenting its capabilities, achievements, and strategic projects in the fields of power industry and renewable energy, Pars Structure maintained a strong and purposeful presence at this event. The company's booth became a center for discussion and exchange of ideas among managers, specialists, researchers, and industrialists from both Iran and abroad alongside representatives of Pars Structure.

During the exhibition, several meetings were also held between representatives of Pars Structure Industrial Group and managers of companies from neighboring and regional countries. The main topics of these discussions included joint investment, technology transfer, and the expansion of technical and engineering service exports. These meetings reflected the strategic approach of Pars Structure Industrial Group toward strengthening international cooperation and maintaining an active presence in regional and global energy markets.

The International Iran Electricity Industry Exhibition is considered a valuable opportunity

for presenting the country's technological and industrial capacities, and Pars Structure Company, as in previous years, continued its effective role in supporting self-sufficiency, technological development, and the advancement of Iran's electricity industry through its active participation in this important event.

For the first time this year, the International Iran Electricity Industry Exhibition and the International Renewable Energy and Energy Efficiency Exhibition were held simultaneously. This integration significantly enhanced educational, economic, and technological opportunities within the country's power industry and represented a valuable achievement from scientific, commercial, and managerial perspectives.

The participation of companies from China, Turkey, Germany, India, Italy, and several neighboring countries, along with invited international guests, created mutual opportunities for greater economic interaction and the development of electricity markets in these countries through the capabilities of Iranian specialists and leading domestic companies.

Minister of Energy:

“The Country’s Electricity Industry Is Alive, Dynamic, and on a Path of Growth”



Abbas Aliabadi, Minister of Energy, during the opening ceremony of the 25th International Iran Electricity Industry Exhibition, described the event as a platform for interaction and dialogue among electricity industry stakeholders and stated: “The Electricity Industry Exhibition is a symbol of dynamism and vitality in this sector. The strong presence of domestic manufacturers and innovative companies demonstrated that the country’s electricity industry is alive, dynamic, and moving along a path of growth. Companies should make use of this opportunity to further advance the industry.”

He added: “The Electricity Industry Exhibition is an opportunity to introduce domestic capacities and establish constructive interaction with foreign companies and research centers. There are no limitations on cooperation with foreign companies, and we welcome scientific and technical collaboration with advanced countries and neighboring nations. Such interactions are beneficial to the country’s electricity industry and help keep it active and dynamic.”

The Minister of Energy continued: “The country’s electricity generation capacity has increased compared to last year, with nearly 4,000 megawatts added to thermal power generation capacity. However, our priority remains the utilization of renewable power plants in order to reduce fossil fuel consumption and greenhouse gas emissions.”

He further stated: “Alongside these measures, the development of energy storage systems is also on the agenda so that we can effectively utilize generation capacity during peak consumption periods.”





Chief Executive Officer of Pars Structure Industrial Group:

“The International Electricity Exhibition Is a Showcase of Pars Structure’s Capabilities in Implementing Major Projects”

On the sidelines of the 25th Iran International Electricity Industry Exhibition, the Chief Executive Officer of Pars Structure Industrial Group stated: “The International Iran Electricity Exhibition is the most important specialized event in the electricity industry across the region and represents a valuable opportunity for presenting domestic capabilities, exchanging technical knowledge, and expanding international cooperation. Pars Structure’s participation in this exhibition is aimed at strengthening the group’s national role in developing the country’s power infrastructure, as well as introducing our latest achievements in the field of renewable energy.”

Dr. Navadeh Abazar continued: “This exhibition is considered one of the most significant trade events in the Middle East within the fields of electricity and renewable energy. The extensive participation of domestic and international companies, together with the presence of foreign visitors and power industry specialists, created an ideal platform for showcasing capabilities, exchanging expertise, and establishing international business interactions.”

Referring to the group’s successful national projects, the CEO of Pars Structure Industrial Group added: “By implementing dozens of transmission and sub-transmission line projects, constructing electrical substations, and making a strong entry into the field of solar power plant development, Pars Structure has sought not only to contribute to the advancement of the electricity industry but also to facilitate the transition toward renewable energy and reduce environmental pollution.”

Deputy Minister of Energy for Financial, Legal, and Parliamentary Affairs:

“Close Cooperation Between Parliament and Government to Resolve Fundamental Challenges in the Electricity Industry”

The Deputy Minister of Energy for Financial, Legal, and Parliamentary Affairs stated that attention from all sectors has increasingly focused on the electricity industry, and with the emergence of energy imbalances, parliamentary attention and oversight in this area have significantly intensified.

Arash Kordi, Deputy Minister of Energy for Financial, Legal, and Parliamentary Affairs, on the sidelines of his visit to the 25th International Iran Electricity Industry Exhibition, said: “Holding exhibitions is common practice throughout the world as a means of presenting the capabilities and achievements of industries.” Emphasizing the importance of the electricity industry due to the services it provides to the public, he added: “The Electricity Industry Exhibition is a place where we can showcase our capabilities and capacities so that all stakeholders — including industrialists, subscribers, and everyone who requires interaction with this industry — may benefit from these capabilities.” Kordi described the simultaneous holding of the Electricity Industry Exhibition and the Renewable Energy Exhibition as a reflection of the growing importance of the electricity sector, noting that the exhibition becomes more comprehensive and productive each year.

In conclusion, the Deputy Minister stated: “At present, the electricity industry has attracted attention from all sectors and has become a sensitive issue. With the emergence of energy imbalances, parliamentary focus on this matter has increased and oversight has become stronger.”

He continued: “I believe that with the measures taken by the Ministry of Energy, we are currently experiencing one of the best periods in this industry. The government has also adopted a more effective approach in supporting the development of renewable power plants, while the supportive and supervisory role of Parliament in this field has been truly exceptional.”

In another part of his remarks, Kordi referred to the positive cooperation between the Ministry of Energy and the Islamic Consultative Assembly and added: “In the current parliamentary term, members of Parliament have shown special determination toward resolving the fundamental challenges of water and electricity sectors and have been supportive partners of the Ministry of Energy in this regard.”

Expressing hope regarding the resolution of water and electricity imbalances through the support of parliamentary representatives, he noted: “With the cooperation and support of Parliament and other pillars of governance, we hope to witness major and positive developments in the water and electricity industries in the near future, the result of which will be increased public welfare and the fair distribution of water and electricity across different sectors.”





• **Successful Type Test of the Heaviest Power** • **Transmission Structure** • **at the Pars Structure Reference Laboratory for Power**

The type test operation of the PT4-60 self-supporting concrete monopole tower, related to the 400/63 kV double- and four-circuit transmission line project connecting Shahid Montazeri Power Plant to Amir Kabir Substation in Isfahan, was held last Azar at the Power Transmission Structures Testing Laboratory of Pars Structure Company in Tabriz.

The event was attended by the CEO and a group of managers and experts from Isfahan Regional Electric Company, officials from Tavanir, managers of Andishmand Consulting Engineering Company, and Engineer Abazar, Chairman of the Board of Pars Structure Industrial Group.

According to Panar Magazine's correspondent, the Pars Structure testing site — which holds ISO/IEC 17025 certification from the National Standards Organization and is recognized as the country's second reference laboratory after the Power Research Institute, as well as the only private reference laboratory for Full Scale load testing of self-supporting monopole and lattice structures across various voltage levels

— provides the capability to evaluate the stability of sample towers used in power transmission lines under real-world expected load conditions.

At this facility, calculated loads are applied and measured at different points of the tower and its cross arms in the form of vertical, longitudinal, and transverse tensile forces under various operational conditions.

During the two-day testing process, the self-supporting concrete monopole tower under examination — recognized as the heaviest transmission line structure ever manufactured in the country and produced for the first time — successfully passed four standard tests. Despite the tower's complete success under 100 percent load application, Pars Structure, as the designer and manufacturer of the structure, requested that the forces be increased up to 110 percent loading. Ultimately, the Pars Structure self-supporting concrete monopole tower, as the heaviest power transmission structure in the country, remained firmly standing and fully stable.

On the sidelines of his visit to the produc-

tion line of Pars Structure's self-supporting concrete monopoles and the type test operation, the CEO of Isfahan Regional Electric Company stated: "Today, we successfully tested one of the heaviest towers that will be used in the 400 kV Montazeri-Amir Kabir transmission line at the Pars Structure laboratory."

Engineer Mohseni, CEO of Isfahan Regional Electric Company, continued: "In terms of both height and applied force, this is the largest monopole structure ever constructed in the country. Fortunately, the test was carried out successfully and all standard testing procedures were completed safely."

Referring to the advantages of self-supporting concrete monopoles, Engineer Mohseni explained: "One of the major advantages of monopole towers — especially concrete ones — compared to lattice towers is their resistance against external human-made threats, particularly theft. The possibility of theft from the body of these towers is virtually zero. Additionally, these towers are highly resistant to destruction. Another advantage is their minimal land occupation; in

Operations Report

flat areas, using monopole towers reduces the required right-of-way and significantly decreases land acquisition costs.”

He added: “The existence of a dedicated testing laboratory and testing site within the factory itself further enhances the advantages of using these towers.”

Dr. Nouhi, Deputy for Planning and Development at Isfahan Regional Electric Company, also stated on the sidelines of the event: “We traveled to Tabriz regarding the construction of the 400 kV transmission line from Amir Kabir Substation to Shahid Montazeri Power Plant, a route of approximately 15 kilometers implemented by Pars Structure Company, in order to visit the company’s capabilities in the design, production, and installation of these towers and also to attend the type test of the heaviest tower on this line.”

He added: “This transmission line consists of four circuits — two 400 kV circuits and

completed this test at the Pars Structure laboratory.”

Referring to the experience and capabilities of Pars Structure Company, the Deputy for Planning and Development at Isfahan Regional Electric Company emphasized: “We also had an excellent visit to Pars Structure Company and closely observed the stages of manufacturing these towers. It was truly impressive and a source of pride — both in terms of quality and production speed. As a domestically manufactured structure, it was outstanding and highly commendable. On my behalf, I would like to sincerely thank Engineer Abazar for his management and leadership.”

Continuing the type test program, Engineer Attar, Head of the Transmission Lines Department at Daneshmand Consulting Engineers Company of Isfahan, stated that this structure is currently the heaviest

stated: “In addition to their high efficiency, these towers possess unique advantages that have fortunately led to the increasing use of this type of structure in the country’s transmission lines. Any concerns or ambiguities that even consultants may have had regarding these structures have gradually been resolved, and we hope that Pars Structure will continue its activities successfully with the same level of capability and determination.”

The Head of the Transmission Lines Department at Daneshmand Consulting Engineers Company further added: “In many cases, simply because we did not have the capability to test heavy structures inside the country, we were forced to soften or simplify the design of angle towers. If the facilities that now exist at the Pars Structure laboratory and testing site had been available in previous years, we could have used monopole towers even for many



two 63 kV circuits — and these towers have been designed and manufactured in our country for the first time. We are grateful that the heaviest test conducted today was successfully completed, becoming a source of pride and honor for the specialists and professionals of Iran’s electricity industry.”

He further noted: “Firstly, this tower is entirely domestically manufactured, and secondly, the testing process was also carried out inside the country. We successfully

monopole tower in the country.

She said: “We truly must appreciate the design and production team behind this heavy tower. In addition to working closely alongside the consulting engineers, they provided effective cooperation in optimizing and improving the design of these towers.”

Engineer Attar continued by emphasizing that self-supporting concrete monopole towers have significantly improved efficiency within the electricity industry. She

angle tower applications across different transmission lines.”

She concluded: “Therefore, today we are actually speaking about two major advantages and achievements: first, the manufacturing of concrete monopole towers, and second, the establishment of a specialized laboratory and testing station. Today we clearly witnessed how creating such capabilities within our own country can be highly effective in preventing significant foreign currency expenditures.”

Implementation of the 132 kV Transmission Line Project from Azar Substation to Basat Substation



The executive operations for the construction project of the "Foundation Works, Supply and Installation of Towers, and Stringing of the Double-Circuit Double-Conductor 132 kV Transmission Line from Azar Substation to Basat Substation in Tabriz" commenced through the efforts of the specialized and hardworking staff of Pars Structure Company using self-supporting concrete monopole towers.

This project has been launched with the aim of strengthening the stability of the electricity network, increasing energy transmission capacity, and improving the reliability of regional power supply. The project is being implemented within the framework of energy sector development programs and through the utilization of domestic technical expertise.

Speech by Dr. Abazar During the Meeting with the Head of the National Tax Administration



Dr. Navadeh Abazar, Chief Executive Officer of Pars Structure Industrial Group and Chairman of the Azerbaijan Steel Association, presented his views and proposals regarding the enhancement of financial transparency and the facilitation of tax procedures for industrial companies during a meeting with Dr. Sobhani, Head of the National Tax Administration of Iran.

In his remarks, he emphasized the importance of cooperation between the private sector and tax authorities in improving the business environment, increasing investment, and facilitating manufacturing activities.

This meeting was held as part of the 117th session of the Government and Private Sector Dialogue Council of East Azerbaijan at the Tabriz Chamber of Commerce with the aim of strengthening constructive interaction and examining joint solutions.

Meeting Between the Chairman of Pars Structure Industrial Group and an Afghan Investment Group



Engineer Abazar, Chairman of the Board of Pars Structure Industrial Group, held a meeting with representatives of an Afghan investment group. The session took place at the group's management office with the aim of exploring opportunities for joint investment and expanding industrial and commercial cooperation.

During the meeting, both parties emphasized the expansion of economic interactions, the exchange of experience in industrial projects, and the creation of sustainable cooperation mechanisms. They also announced their readiness to support joint projects and develop business partnerships.

Meeting Between the Chairman of the Board of Bank Shahr and the Chief Executive Officer of Pars Structure Industrial Group



During a joint meeting, the Chairman of the Board of Bank Shahr met and held discussions with Dr. Navadeh Abazar, Chief Executive Officer of Pars Structure Industrial Group and Chairman of the Steel Association.

In this meeting, opportunities for mutual cooperation in the fields of financing industrial projects, developing production infrastructure, and supporting development plans were reviewed.

Both sides emphasized the necessity of strengthening cooperation between the banking system and the industrial sector and agreed on establishing effective mechanisms to facilitate investment and support strategic projects. This meeting was held at the amphitheater hall of Gostaresh Hotel in Tabriz as part of efforts to expand mutual cooperation and support the growth of national production.

Meeting Between Senior Manager of Pars Structure Industrial Group and Advisor to the Speaker of Parliament



Dr. Navadeh Abazar, Chief Executive Officer of Pars Structure Industrial Group and Chairman of the Azerbaijan Steel Association, held a meeting with the Senior Advisor to the Speaker of Parliament to discuss challenges facing the industry and solutions for strengthening national production.

The meeting, held at the amphitheater hall of Gostaresh Hotel in Tabriz, addressed topics such as the necessity of reforming certain legal processes in the field of exports, facilitating industrial investment, and providing effective support for domestic producers.

Both parties emphasized constructive cooperation between the private sector and legislative institutions to remove production barriers and enhance the position of the country's industries.

Participation of Pars Structure Industrial Group in the First North-West Job and Employment Exhibition



Pars Structure Industrial Group actively participated in the First North-West Job and Employment Exhibition, presenting its employment capacities and cooperation opportunities. The exhibition was held with the aim of establishing direct connections between job seekers, industry, and economic enterprises, organized by the Science and Technology Park of the University of Tabriz at the Shahada Hall of the university last Aban.

At the Pars Structure booth, visitors became familiar with the group's areas of activity, job opportunities, and employment conditions across its production units and development projects. This participation reflected the group's commitment to human resource development and support for the regional labor market.

Commemoration of Pars Structure Industrial Group at the 14th Iran Mining Engineering Conference



At the 14th National Iran Mining Engineering Conference, Pars Structure Industrial Group was honored as one of the pioneers in mining equipment and infrastructure development. The ceremony was held at Tabriz University of Technology with the presence of professors, specialists, industry professionals, and Dr. Navadeh Abazar, Chief Executive Officer of the group and Chairman of the Azerbaijan Steel Association.

During the event, the group's achievements in developing mining technologies, improving productivity, and supporting large-scale mining projects in the country were recognized. This tribute highlighted the company's effective role in advancing the mining industry and its commitment to innovation and sustainable development.

Recognition of Winners of the Second Sports Competition of Pars Structure Industrial Group Employees



The ceremony honoring the top performers of the second employee sports competition was held with the presence of Dr. Navadeh Abazar, Deputy Chairman of Pars Structure Industrial Group, on the eve of the birthday of Imam Ali (A.S.), at the amphitheater hall of Gostaresh Hotel.

The competition was organized with the aim of improving health, motivation, and teamwork among employees. During the ceremony, appreciation was expressed for the effort, skill, and competitive spirit of the participants, while emphasis was placed on the importance of sports and physical activity in increasing productivity and strengthening synergy in the workplace.

The winners of the competition were honored with awards and certificates of appreciation.



Initiation of Renovation in Parts of Gostaresh Hotel

Guest Satisfaction as the Key Performance Indicator in Hospitality

In a meeting held at the amphitheater hall of Gostaresh Hotel, attended by Dr. Navadeh Abazar, Chief Executive Officer of Pars Structure Industrial Group, Ms. Engineer Navadeh Abazar, Board Member of Gostaresh Hotel, and a group of managers and department supervisors, the commencement of renovation works in selected sections of the hotel was announced, along with an emphasis on improving service quality.

The Chief Executive Officer of Pars Structure Industrial Group, outlining the organization's broader strategic approach in the tourism sector, stressed the necessity of enhancing service quality, increasing workforce efficiency, and strengthening the position of Gostaresh Hotel at both national and international levels.

Dr. Navadeh Abazar highlighted the importance of the hospitality industry as a platform for economic and cultural interaction and stated: "Hotel management is not merely the administration of an accommodation facility; it is the management of

guest experience — an experience that is recorded in the guest's mind from the moment of arrival until departure." He further emphasized that guest satisfaction must be the most important criterion for evaluating hotel performance.

He added that professional service delivery requires process standardization, noting: "Accurate reception, fast response, effective handling of requests, and genuine respect for guests are the fundamental pillars of success in the hospitality industry." According to him, Gostaresh Hotel must deliver consistent and reliable quality across all departments, from reception and housekeeping to restaurants and conference halls.

He also identified workforce productivity as a key priority, stating: "Goal-oriented planning, intelligent task distribution, and employee motivation pave the way toward sustainable productivity." He emphasized that human resources are the core asset of the organization and that the success of the hotel depends on teamwork and collec-

tive synergy.

Dr. Navadeh Abazar further underscored the importance of specialized and skill-based training, stating that continuous education in areas such as communication skills, foreign languages, etiquette, complaint management, and service aesthetics should be systematically implemented. He noted that investment in training ensures the strengthening of the hotel's brand in the competitive tourism market.

He also pointed out the role of aesthetics in service delivery, stating: "Environmental elegance, visual order, quality of arrangement, appropriate lighting, and professional behavior of staff form part of the hotel's identity and leave a lasting impression on guests."

At the end of the meeting, the CEO of Pars Structure expressed hope that through transformative programs and a new managerial approach, Gostaresh Hotel would further enhance its position as one of the leading hospitality establishments in the region and the country.



Happy Nowruz

*Nowruz is a season of renewal and a fresh beginning.
May these beautiful days of spring fill your hearts with
joy, and your homes with love and hope*





Chief Executive Officer of Pars Structure Industrial Group:

••••• **“Production, Organizational Commitment, and Hope for the Future; Three Pillars of Pars Structure’s Success”**

At the threshold of Spring 1405 (2026), and coinciding with the publication of the special Nowruz issue of “Panar,” an in-depth interview was conducted with Dr. Navadeh Abazar, Chief Executive Officer of Pars Structure Industrial Group. The discussion reviewed the ups and downs of the past year — a year marked by war, economic complexities, external pressures, and at the same time, significant industrial achievements.

In this conversation, we aimed to present a clear picture of the economic situation in the past year, the performance and strategic projects of Pars Structure Industrial Group, and its future outlook — a narrative of resilience in production, overcoming obstacles, and hope for a brighter future supported by the dedication of employees and the broader Pars Structure family.

With thanks for your time during this busy period, the first question: How do you evaluate the country’s economic situation

in 1404?

The year 1404 should be described as a year of “stabilization accompanied by pressure.” Iran’s economy, in the shadow of the twelve-day war and severe sanctions, faced challenges such as export restrictions, currency fluctuations, financial constraints, and complex bureaucratic structures. At the same time, signs of dynamism were observed in the production and infrastructure sectors. The reality is that our economy more than ever requires a focus on production, efficiency, and infrastructure development.

In the past year, infrastructure and industrial projects demonstrated that with specialized human capital and cohesive managerial determination, progress is possible even under difficult conditions. I believe 1404 was a year in which the importance of a “production-based economy” became more evident — an economy built on industry, technology, energy, and modern agriculture. It was also the year in which the government moved toward unifying

currency rates and eliminating rent-seeking currency systems.

In such conditions, how do you evaluate the performance of Pars Structure Industrial Group in 1404?

Despite all challenges and events, 1404 was a year of continuous effort and major achievements for Pars Structure Industrial Group. We kept strategic projects active across various sectors including power, steel, mining, tourism, and agriculture.

In the power transmission sector, project execution workshops for transmission lines using self-supporting concrete monopole towers were active nationwide. One of the most important projects is the 400 kV Amir Kabir–Montazeri transmission line in Isfahan, which is now recognized as one of the flagship projects of Iran’s electricity industry. In this project, the heaviest structure in the history of Iran’s power transmission system was designed and manufactured at Pars Structure, and installation operations



are currently underway. This achievement is the result of the dedication of our engineers, workers, and committed managers. Another major achievement of 1404 was the production of special steel sheets by specialists of Shahriyar Steel Industries, a subsidiary of Pars Structure Industrial Group. This product, featuring a special alloy coating with high corrosion resistance, has wide applications in construction, automotive, and industrial equipment sectors. The localization of this technology represents an important step in reducing import dependency and strengthening the country's industrial capabilities. We have proven that Iranian specialists are capable of developing complex technologies domestically.

In the past year, despite various challenges, cold and hot rolling projects continued with determination. Despite equipment supply issues and financial constraints, construction activities were not halted. We believe that developing the steel value chain is a fundamental strategy for the country's industrial future. Completing these projects can generate significant added value and create new employment opportunities.

Gostareh Hotel, as one of the service-oriented units of the group, continued its operations even during the twelve-day war, maintaining service quality and hosting guests throughout the period. This reflects our strong commitment to service delivery under all conditions. Toward the end of the year, renovation work on the hotel's swimming pool was also initiated to enhance the level of welfare and recreational services. We believe that the tourism industry is one of the key pillars of regional development and must continuously strengthen its position through renovation and service improvement.

The hydroponic glass greenhouse project "Manaram Aras" in the Jolfa region is one of our innovative initiatives in modern agriculture. This project has been designed with the aim of producing high-quality, export-oriented products. However, during implementation, we faced multiple challenges, including bureaucratic procedures in the agricultural sector and limitations related to necessary governmental support. Despite these difficulties, construction has not stopped, and we continue to pursue this project with a long-term vision, as we believe modern, technology-driven agriculture can play a significant role in food security and foreign currency generation for the country. In the field of trade, through extensive efforts and multiple negotiations, we were able to resolve issues related to

steel exporters' currency repatriation obligations, preventing a continued decline in national steel exports.

Given these challenges, what was the key to Pars Structure Industrial Group's success in 1404?

Our success lies in "organizational commitment, professional dedication, and teamwork." From hardworking laborers in workshops to design engineers, project

One of the most important projects is the 400 kV Amir Kabir–Montazeri transmission line in Isfahan, which is now recognized as one of the flagship projects of Iran's electricity industry.

In this project, the heaviest structure in the history of Iran's power transmission system was designed and manufactured at Pars Structure, and installation operations are currently underway. This achievement is the result of the dedication of our engineers, workers, and committed managers.

managers, administrative staff, and office personnel, everyone worked together with a strong sense of responsibility and solidarity.

At a time when many organizations faced stagnation or reduced activity, we made every effort to keep the production engine running. This spirit of resilience and organizational cohesion is our greatest asset.

What is your outlook for the economic situation in the coming year?

I believe the coming year will be a year of conditional opportunities. If economic policies, alongside political openings, move toward real support for production, export

facilitation, reduction of bureaucracy, and regulatory stability, industrial growth can be expected.

Iran's economy has enormous potential in energy, steel, power infrastructure, and advanced agriculture. If these capacities are combined with efficient management and targeted investment, improvements in growth and employment indicators can be anticipated.

What are the future plans of Pars Structure Industrial Group?

In the coming year, our focus will be on completing infrastructure projects, developing advanced technologies, increasing productivity, and expanding our presence in export markets. In the power sector, continuation of transmission line projects and expansion of special structure production capacity are on the agenda. In the steel sector, completion of the production chain and commissioning of rolling projects are priorities. In agriculture, further development of greenhouse phases and stronger entry into export markets have been set as key objectives.

Your message to employees and their families on the occasion of the New Year?

At the threshold of the New Year, I would like to sincerely thank all my colleagues across Pars Structure Industrial Group — including workers, engineers, managers, administrative staff, and service personnel. Your tireless efforts have kept this organization alive and dynamic.

I also extend my appreciation to the families of our employees, whose support and patience make our achievements possible. Every successful project is the result of collective dedication.

I wish all colleagues and their families a new year filled with health, peace, progress, and success. With hope, energy, and confidence in domestic capabilities, we will continue on our path of development.

Final remark?

In conclusion, I sincerely thank "Panar" magazine and the group's Public Relations department, who professionally document and narrate our achievements. Accurate reflection of activities and the creation of organizational cohesion play a fundamental role in advancing our goals.

With reliance on Almighty God and the capabilities of Iranian specialists, a bright future lies ahead for Pars Structure Industrial Group and the country's industry. Nowruz is the season of renewal; let us take firmer steps toward building a better tomorrow with renewed motivation.



Nowruz Narrative of the Pars Structure Family “A New Year: A Story of Effort, Pride, and Hope from the Perspective of Employees”



Nowruz is not merely the beginning of a new year; it is an opportunity to hear voices that are often less visible amid the daily noise of production and hard work. At Pars Structure Industrial Group, we believe that the organization’s true capital is not machinery or production lines, but the people who, with commitment, expertise, and professional dedication, keep the wheels of industry turning. The past year was a challenging one for the country’s industry — from export restrictions to administrative complexities. Yet what kept us moving forward was the solidarity and collective spirit of the Pars Structure family. In this Nowruz special issue of “Panar,” we decided to give the platform to our valued colleagues — from the production line to managerial levels. We believe the future of Iran’s industry is shaped by these perspectives, experiences, and hopes. We hope the coming year will bring relief, stability, and a leap in national production — a year in which we walk together, for one another, toward a brighter future.

Fereshteh Soltani | Pars Structure Industrial Group



The past year was filled with days where concern and uncertainty cast a shadow over both life and work. The hardest moments were when I had to maintain calm and responsibility amid pressure and worrying news. Maintaining composure and focus in decision-making was the most difficult challenge. However, those days taught me that resilience is not defined by the absence of storms, but by standing firm within them. This experience strengthened my endurance. My wish for the new year is lasting peace for our country and brighter days for all people — a year where hope replaces anxiety and smiles are born from certainty and security.

Roghayeh Rahimzadeh | Pars Structure Industrial Group

The past year was full of financial challenges and work pressure. Moments when I had to make critical decisions while paying attention to fine details were the most difficult part of the year. However, I believe every challenge is an opportunity for growth and learning. My wish for the new year is economic stability, happiness, and peace for people and colleagues. I hope we have a year full of new opportunities and collective success. My priority in the new year is precision and calmness in decision-making and personal life so I can perform my responsibilities in the best way while also enjoying life’s moments.



Amir Hossein Piri | Pars Structure Company



The most difficult working days for me were the overlap of major projects with the tensions of the 12-day war. At that time, not only was the workload extremely high, but uncertainty and concern also complicated decision-making. My main responsibility was to maintain team focus and find quick solutions to keep projects moving forward. My wish for the new year is economic prosperity for the country and happiness and peace for colleagues and people. I hope we can build better opportunities together through solidarity. My priority in the new year is maintaining a balanced life and taking care of physical and mental health, as I believe inner peace leads to professional and family success.

Mohammad Baqer Nouri | Pars Structure Company

The days of the 12-day war and the construction of a heavy component for a project — which even crane transportation posed significant risks for — were among my most difficult experiences last year. However, with a strong team and the cooperation of all colleagues, we managed the crisis and completed the project. True pride is when we see the concrete transmission towers produced by our company — structures that only our organization is capable of manufacturing — standing along the roads. My wish for the new year is happiness for people and colleagues, and improvement in product quality so that the name of Pars Structure remains prominent nationally and internationally.



Peyman Palizvan | Pars Structure Company



Last year, economic fluctuations and project pressures created many challenges. Coordination between different departments and supporting production lines was a responsibility where even the smallest mistake could disrupt the entire process. However, through teamwork, we managed to maintain the path to success. My wish for the new year is the sustainable growth of domestic industry and the consolidation of Iranian manufacturers’ position in national and regional markets. I also hope that we can play a more influential role in the development of the country’s infrastructure. My priority in the coming year is to enhance my personal and managerial skills so that I can make more precise and effective decisions.

Mohammad Sinmar Asl | Steel City Shiraz Company

Production stoppages and issues in the production line are always difficult moments for me and create significant pressure; however, through teamwork, we have always managed to overcome them. My wish for the new year is health and peace for all colleagues, and my personal priority is to continue striving and improving my performance.





Amir Shokrzegar | Pars Sazeh Company

The most difficult moment in my work was the high pressure of projects; however, through cooperation and solidarity, we were able to produce the required components and bring the projects to completion. Whenever I see the towers on roads and at great heights, I feel a deep sense of pride and satisfaction, as I witness the result of our collective efforts. My wish for the new year is a good year filled with health for everyone, and my personal priority is to transfer my experience to new colleagues so that their path becomes easier and more successful.

Paria Esmaeili | Steel City Shiraz Company

The launch of the steel rolling project in Oman was a challenging yet highly educational experience for me. The moments when the team was under significant pressure were the most difficult times of the year, but those very hardships led to growth and learning. My wish for the new year is health and well-being for my family and colleagues, and I hope it will be a year full of success and progress for everyone. My priority is maintaining a balance between myself, my family, and my professional commitments so that I can live a peaceful and progressive life.



Masoud Khanzadeh | Steel City Shiraz Company

The most difficult days of my work were during the 12-day war, night shifts, and being away from my family. However, the cooperation of friends and collective effort made the challenges manageable. When we see the galvanized rolls we produce, a sense of excitement and satisfaction fills me, and it doubles my motivation to continue working. My wish for the new year is health, success, and being close to my family, and my priority is personal growth and improving my skills in both work and life.

Ali Dezhkam | Pars Sazeh Company

The 12-day war and runaway inflation were the most difficult period of my work life, but collective effort and the support of colleagues helped us continue forward. When I see the towers, I feel proud, realizing that our efforts have come to fruition. My wish for the new year is love, health, and a year full of success for everyone, and my priority is purchasing a new home and ending my years of renting.



Hamid Pak Askoui | Steel City Shiraz Company

My job in security is always stressful, and the day the warehouse caught fire was one of the most difficult days of the year. With the efforts of colleagues, we managed to control the crisis and minimize the damage. When high-quality sheets are produced and quickly sold, we all feel happiness and satisfaction, and a sense of pride fills the company. My wish is for the health of people, the success of cold and hot rolling projects, and the improvement of the company's efficiency.

Yousef Abharian | Steel City Shiraz Company

The fire in the scrap warehouse was the most difficult moment of the year, but through the efforts of colleagues, the situation was brought under control, and we gained valuable lessons in crisis management. My wish for the new year is improved economic conditions and greater welfare for the people.



Fatemeh Vakili | Steel City Shiraz Company

Every working day of mine is full of challenges and requires precision and focus, but these difficult moments double my motivation and satisfaction. My wish is health and happiness for my family and colleagues, and the economic growth of our beloved country. My priority in the new year is to simultaneously focus on family, professional advancement, and enhancing my engineering knowledge, while entrusting my heart to the will of God.

Negar Sadeghi | Ashna Ram Trading Company

In the commercial department, almost every day is accompanied by stress and decision-making pressure. However, one of the most difficult moments for me last year was the procurement of raw materials under conditions of severe price fluctuations and strict time constraints. Coordinating simultaneously with several departments and managing risk in such an environment was not easy, but that experience strengthened my flexibility and decision-making ability. My wish for the new year is peace and tranquility for my country and a year full of health, growth, and success for everyone. I hope we can turn challenges into opportunities and achieve greater shared accomplishments. My priority in the new year is continuous personal development alongside maintaining health and mental peace, so that I can be a useful and effective individual for myself and those around me.





Interview with a veteran colleague of Gostaresh Hotel

A Story of 23 Years of Honesty and Patience



As Nowruz arrives, hotels take on a different atmosphere: suitcases rolling into the lobby one after another, guests arriving with the excitement of travel, and a Haft-Seen table beautifully arranged in a corner of the lobby. Yet within this constant movement, there are individuals who have dedicated the best years of their youth to creating comfort for others—without their names ever appearing on the building's façade. Khadijeh Allahvardipour is one of these calm and hardworking figures; a woman

who has served at Gostaresh Hotel for more than twenty years and now, on the verge of retirement, speaks with a sense of both nostalgia and satisfaction about the years in which the hotel became more than just a workplace—it became her second home. Her story is one of honesty, patience, and compassion; the story of a woman who believes hotel employees are ambassadors of a nation's culture.

Honesty: The First and Most Important Lesson

Ms. Allahvardipour says she began work-

ing at Gostaresh Hotel in 2002 and is now in her 23rd year of service. When asked about the most important lesson she has learned, she answers without hesitation: honesty.

She explains: "I learned honesty and integrity in the hotel, and I realized that this is the foundation of this work." In her view, a hotel is a place where trust comes first. Guests entrust you with their personal belongings, their comfort, and their sense of security. If that trust is damaged, nothing remains. According to her, in the early years of her work, employees were always encouraged that if a mistake occurred, it should not be



hidden: “They used to say, report the mistake immediately. Hiding it only makes it worse.” This organizational culture turned honesty into a daily practice rather than a slogan. She believes that the credibility of an organization is not built with walls or equipment, but with trust—and trust is rooted in honesty.

Housekeeping: A Responsibility Beyond Cleaning

A major part of her professional career was spent in housekeeping—a department that is often less visible but forms the foundation of guest comfort.

“I worked in housekeeping for about twenty years in various positions,” she says. In her early years, she was responsible for the eleventh floor, a floor that frequently hosted foreign guests and required higher standards of attention.

She explains: “If a room is not clean and organized, no matter how good the service is, the guest will not be fully satisfied.” In her view, housekeeping is not just cleaning; it is about creating a sense of safety and respect for the guest.

The Wallet That Changed a Perspective

One of her most memorable experiences dates back to those early years.

“One day, while making the beds, I found a wallet. When I opened it, it was full of dollars.” The amount inside was significant. The guest had already checked out and left the hotel.

“Not even for a moment did I hesitate. I immediately handed the wallet to reception.” With management’s follow-up, it was discovered that the guest was already on the way to the airport. He was contacted and returned to the hotel.

The guest’s reaction is unforgettable for her. The foreign man, surprised, had said: “With all the negative things I had heard about Iran, I did not expect to see such honesty and integrity.”

She says: “That sentence was more valuable to me than any reward.” Although the guest gave her a few dollars as a token of appreciation and the management also honored her, her true feeling was something else: “I was happy that I could correct the perception of a foreign traveler about my country.”

In her view, hotel staff are not merely employees; they are representatives of a nation’s culture.

Progress and Standardization: Keeping Pace with Time

Over these two decades, she has witnessed many changes in the hotel. “There have been significant improvements in service quality and standardization.”

According to her, today’s guests are different from those twenty years ago. Expectations have increased, and services have become more professional. Checklists are more precise, training is more extensive, and supervision is more structured.

“Previously, experience was enough; now experience plus training and standards define professionalism.” She views this transformation positively and is glad to have been part of this journey.

Nowruz in the Hotel Lobby

Nowruz has a different meaning for hotel staff. “Many times, we spent the moment of the New Year inside the hotel with colleagues.”

The lobby would be decorated with a Haft-Seen table. Moments before the New Year, if work allowed, staff would gather beside the guests. “We would welcome the New Year together and exchange greetings.”

Some foreign guests would ask about Haft-Seen, and she would patiently explain it. “Many of them were happy to experience Nowruz in Iran.”

Although at times she wished to be with her family, she says: “When I saw a lonely guest smiling, I felt my work was meaningful.”

Three Secrets of Longevity: Patience, Precision, Compassion

When asked what advice she has for the younger generation, her answer is clear: patience, because tastes differ.

In her view, a hotel is a place where different cultures and personalities meet. Without patience, the job becomes exhausting. After patience comes precision: “A small detail can question all your efforts.”

And finally, compassion: “If you only see the job as a salary, you will get tired. You must feel as if the guest is welcomed into your own home.”

The Hotel: A Second Home

As she approaches retirement, her feelings are mixed. “The hotel is my second

home.”

She says it is difficult to imagine a day when she will no longer enter the lobby each morning. “I will miss my colleagues, the flow of guests, even the busy days of Nowruz.”

More than two decades of shared work have turned colleagues into family. “We went through hardships together, we laughed, we celebrated Nowruz together. Leaving this group is not easy.”

Alongside this sense of longing, however, she also feels a deep sense of satisfaction—satisfaction in knowing that she has worked with integrity for many years and has completed this journey with dignity.

With a smile, she says: “Of course, even after retirement I will visit from time to time. How can one ever leave a second home?”

The Hotel in One Sentence

When asked to describe Gostaresh Hotel in one sentence, Ms. Allahvardipour pauses for a moment and then gently says:

“Gostaresh Hotel is not just a building for me; it is a part of my life. The hotel is memory, growth, and family.”

She continues by saying that every corner of the building reminds her of a different period of her life—from the excitement of her early working years to the later years when experience and calm replaced that initial enthusiasm.

“I grew up here, I learned here, I made mistakes here, and I became better here.” In her view, some places are not merely workplaces; they become part of a person’s identity. “Whenever I pass by the hotel, I feel a sense of warmth, because I know that some of the most important years of my life were spent there.”

Nowruz Message

At the end of the interview, she shares her Nowruz message with heartfelt sincerity:

“I wish peace for our country, no war, and improved livelihoods for the people. I hope we have a good and joyful year ahead, and that all my colleagues at Gostaresh Hotel remain happy and healthy.”

She emphasizes that this wish is not merely a formal message, but one that comes from years of lived experience in the hotel: when you see that the lives of guests and colleagues are connected to your work, you feel their joys and sorrows. Therefore, the best wishes are those that include peace, happiness, and prosperity for all.

Outstanding Students – Children of Pars Sazeh Industrial Group Employees

I sincerely extend my congratulations to the outstanding academic achievements of the distinguished students, the beloved children of the employees of Pars Sazeh Industrial Group. Your remarkable success in academic and educational fields as future builders reflects your intelligence, perseverance, and commitment, and it is a source of pride and honor for the large family of Pars Industrial Group. We hope you will continue this honorable path with even greater strength and hope, and that we will always witness your remarkable progress in all stages of your academic, professional, and personal lives.

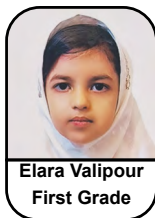
Head of the Executive Board of Pars Sazeh Industrial Group
Jalil Novadeh Abazar



Tiam Salari
First Grade



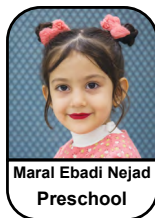
Ailin Moadi
First Grade



Elara Valipour
First Grade



Yasna Jahanbin
Preschool



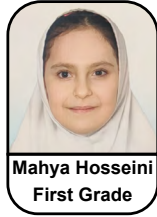
Maral Ebadi Nejad
Preschool



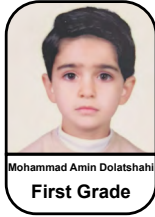
Meysam Gholizadeh
Preschool



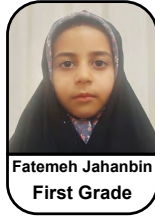
Viana Olfat
Preschool



Mahya Hosseini
First Grade



Mohammad Amin Dolatshahi
First Grade



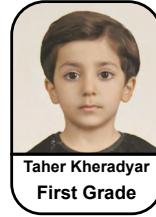
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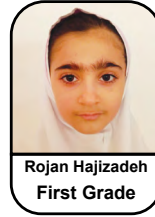
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Alisa Tahmaseb pour
First Grade



Taher Kheradyar
First Grade



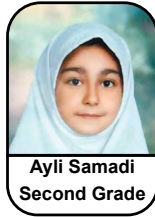
Rojan Hajizadeh
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Deniz Akbari
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Yeganeh Hashemzadeh
Second Grade



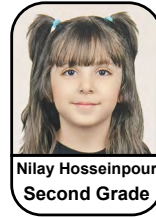
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Aynoor Abbaspour
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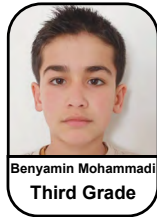
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Second Grade



Nilay Hosseinpour
Second Grade



Mohanna Moharrami
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Benyamin Mohammadi
Third Grade



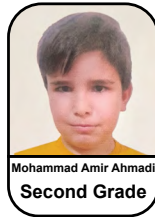
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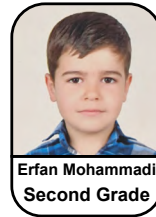
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Matin Hassanpour
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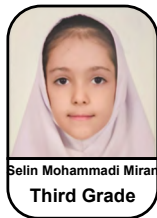
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Erfan Mohammadi
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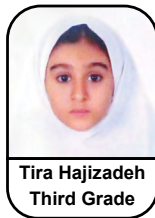
Reha Ranjbar
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Belin Mohammadi Mirar
Third Grade



Sana Mohammadpour
Third Grade



Tira Hajizadeh
Third Grade



Tarannom Dehghanzadeh
Third Grade



Benyamin Entezar
Third Grade



Asra Seyfi
Third Grade



Avaz Ebadi
Third Grade



Amir Ali Abbasalizadeh
Fourth Grade



Amir Reza Ebadi
Fourth Grade



Amir Reza Irani
Fourth Grade



Nazanin Zahra Ahmadi
Third Grade



Masoumeh Ghorbani
Third Grade



Mani Rafiei
Third Grade



Farhan Ghashami
Third Grade



Maedeh Adib
Fourth Grade



Fatemeh Gharari
Fourth Grade



Fatemeh Abdi
Fourth Grade



Alireza Bigdeli
Fourth Grade



Taha Amir Aslani
Fourth Grade



Sevda Ghashami
Fourth Grade



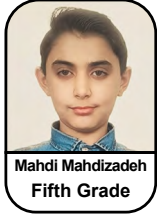
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Ayhan Heydarzadeh
Fifth Grade



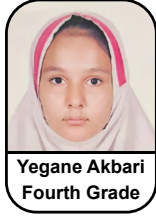
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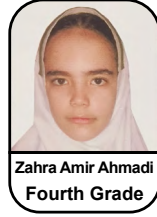
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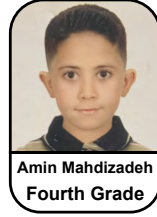
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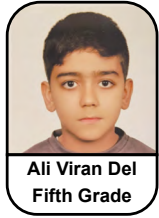
Yegane Akbari
Fourth Grade



Zahra Amir Ahmadi
Fourth Grade



Amin Mahdizadeh
Fourth Grade



Ali Viran Del
Fifth Grade



Shaylin Pour Akbar
Fifth Grade



Nahal Mashid
Fifth Grade



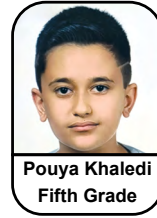
Zahra Bahadori
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Reyhaneh Hashemzadeh
Fifth Grade



Hojjat Zabehi
Fifth Grade



Pouya Khaledi
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Mahan Babaei
Fifth Grade



Kiarad Najafi
Fifth Grade



Fatemeh Fathi
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Alisan Farahoudian
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Alisan Abbaspour
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Alisa Khosh Zar
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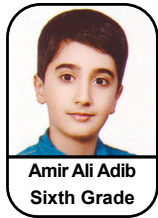
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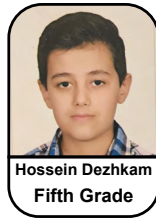
Zahra Kazemi
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Tara Toufigh
Sixth Grade



Amir Ali Adib
Sixth Grade



Hossein Dezhkam
Fifth Grade



Mousa Abharian
Fifth Grade



Mahya Seyfi
Fifth Grade



Aysou Mohammadzadeh
Sixth Grade



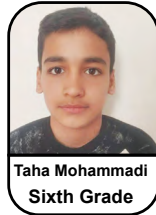
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Narmin Ebadi
Sixth Grade



Mahdi Abde Hafez
Sixth Grade



Taha Mohammadi
Sixth Grade



Mohammad Mohammadi
Maede Beygi



Maede Beygi
Maede Beygi



Minou Mehr Ebadi
Seventh Grade



Mahsa Jafarpour
Seventh Grade



Fatemeh Ghasemi
Seventh Grade



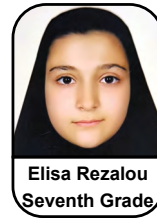
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Sarhat Hajizadeh
Seventh Grade



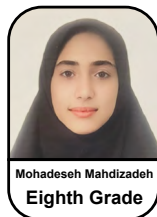
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Elisa Rezalou
Seventh Grade



Mahya Salmani
Eighth Grade



Mohadeseh Mahdizadeh
Eighth Grade



Sonia Nazari
Eighth Grade



Zeynab Tanhaei
Eighth Grade



Ahmad Nejadi
Eighth Grade



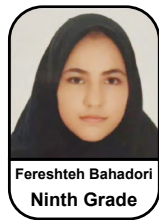
Yasna Notghi
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Hasti Bakhshizadeh
Eighth Grade



Zahra Jebelli
Ninth Grade



Fereshteh Bahadori
Ninth Grade



Parya Ghavamian
Ninth Grade



Elin Pour Akbar
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Mohanna Parvini
Ninth Grade



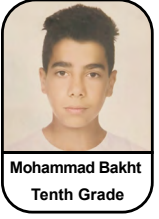
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Asma Razzaghzadeh
Eighth Grade



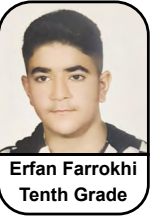
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Mohammad Bakht
Tenth Grade



Hossein Shokrgozar
Tenth Grade



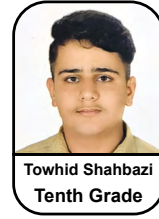
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Sahar Hojjati
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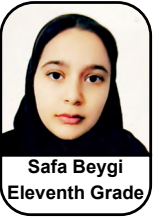
Ilia Dolatshahi
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Towhid Shahbazi
Tenth Grade



Reza Tahmasebpour
Eleventh Grade



Safa Beygi
Eleventh Grade



Sadra Asghari
Eleventh Grade



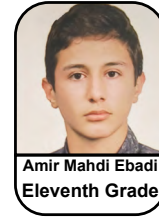
Saba Nouri
Eleventh Grade



Shokoufeh Akbarilar
Eleventh Grade



Zahra Fathi
Eleventh Grade



Amir Mahdi Ebadi
Eleventh Grade



Zahra Ranjbar
Eleventh Grade



Parisa Akbari
Eleventh Grade



Elina Valipour
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Melina Dezhkam
Eleventh Grade



Mohammad Jafarpour
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Mobina Kargarpour
Eleventh Grade



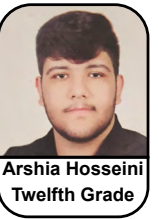
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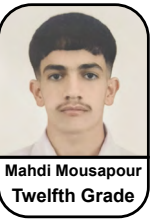
Armita Bashirian
Twelfth Grade



Nima Viran Del
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Arshia Hosseini
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Mahdi Mousapour
Twelfth Grade



Ali Taghavinia
Twelfth Grade



Zahra Gheibi
Twelfth Grade



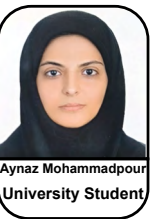
Hossein Ebrahimi
Twelfth Grade



Hediye Abde Hafez
University Student



Paria Akbari
University Student



Aynaz Mohammadpour
University Student



Aida Hosseini
University Student



Amin Akbari
Twelfth Grade



Hassan Ebrahimi
Twelfth Grade



Armin Rafiei
Twelfth Grade



Elina Osouli
University Student



Masoumeh Esmailpour
University Student



Marziyeh Rezaei
University Student



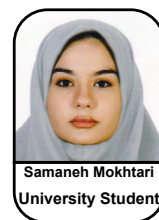
Mobina Farshbafi
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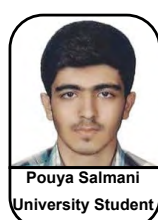
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Sevil Bakhshi
University Student



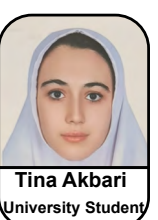
Samaneh Mokhtari
University Student



Pouya Salmani
University Student



Kimia Rahimi
University Student



Tina Akbari
University Student



Mahdi Esmailpour
University Student



22nd Tabriz International Metafo Exhibition

October 2025 ,19-16





● **Metafu Tabriz**
 ● **The Meeting Point of Innovation and Industry**
 ● **in the Northwest of the Country**

The 22nd Tabriz International METAFU Exhibition was held from October 16 to October 19 at the Tabriz International Exhibition Center, with the aim of presenting the latest technologies, strengthening connections among industrial stakeholders, creating opportunities for business cooperation, and expanding export markets.

This major industrial event is considered one of the most important gatherings of professionals in the fields of mining, steel, metallurgy, casting, and mineral-related industries and services in the northwest of the country and the wider region. By hosting industrial actors, manufacturers, and

knowledge-based companies from across the country, it provides a valuable opportunity to showcase domestic capabilities, exchange experiences, and develop industrial and mining collaborations.

The opening ceremony of the exhibition was attended by Dr. Nouri, Special Assistant to the President; Dr. Atabak, Minister of Industry, Mine and Trade; Dr. Sarmaast, Governor of East Azerbaijan; Eng. Samiee Nejad, Head of IMIDRO; Dr. Alizadeh, Head and members of the Parliamentary Commission on Industries and Mines; Dr. Novadeh Abazar, Head of the Azerbaijan Steel Association; as well as a number of provincial officials, industrialists, and steel

industry producers.

The Pars Sazeh Industrial Group participated in this exhibition by presenting its latest achievements and capabilities in the production of galvanized and cold-rolled sheets, steel and alloy billets, processing of various mineral poly-metals, and a range of commercial services. During this edition of the exhibition, 86 domestic companies and several foreign firms showcased their latest achievements and technologies in an area exceeding 9,000 square meters—a space that had expanded by 44% compared to the previous edition.



Statement by the Minister of Industry, Mine and Trade during a visit to the Tabriz METAFU Exhibition

Tabriz and East Azerbaijan are among the country's industrial hubs

Seyed Mohammad Atabak, Minister of Industry, Mine and Trade, described the presence of industrialists at the exhibition as a sign of optimism and confidence in the success of the government's and the ministry's programs in supporting industry, mining, and trade. He attributed the increased vitality in industrial sectors—and the strong participation of industrialists at the Tabriz METAFU International Exhibition—to reduced imbalances and the effective management of energy issues through cooperation between the government and the private sector.

During his visit to the 22nd Tabriz METAFU Exhibition, the minister stated that there are highly skilled specialists in Iran's steel industry who are currently providing technical and engineering services to other countries. He emphasized that exhibitions such as the one held in Tabriz are of great importance, especially considering that Tabriz and East Azerbaijan are among the country's key industrial hubs. He also noted that East Azerbaijan shares borders with Azerbaijan and Armenia, and that Iran is one of the countries engaged in trade with the Eurasian Economic Union, giving it strong potential for export market expansion.

Atabak highlighted the high technical capability of Iranian experts in the steel sector, stating that events like the 22nd International METAFU Exhibition in Tabriz can enhance Iran's position in regional industrial exchange networks and cooperation with the Eurasian Union.

He further added that steel—after petrochemicals and related derivatives—is the world's second-largest international trading commodity, making exhibitions of this scale highly beneficial for the steel industry.

The Minister of Industry, Mine and Trade also stressed the importance of developing new technologies in the mining and steel sectors, stating that investment in mining, along with improving safety and productivity, remains a top priority of the ministry.



Chairman of the Parliament's Industry and Mines Commission

Steel industry development, as one of the leading sectors, is of great importance for the country

The Parliament is ready to promptly approve or amend any laws and regulations that are necessary in favor of production and aimed at improving the conditions of producers, so that the path of production development in the country can continue at a faster pace.

Dr. Alizadeh, Chairman of the Industry and Mines Commission and representative of the people of Varzeqan and Khavaran in the Islamic Consultative Assembly, made these remarks while visiting the mining and steel booth of Pars Sazeh Industrial Group at the 22nd Tabriz METAFU Exhibition. He added that they are seriously pursuing the issues of industry stakeholders and, in this regard, held a meeting with the Minister of Industry, Mine and Trade and members of the Azerbaijan Steel Association in order to take effective steps toward removing barriers to steel production and achieving positive developments in exports and resolving currency repatriation issues in the secondary exchange market.

Member of Parliament for Tabriz, Osku, and Azarshahr

Tabriz is the economic gateway of Iran

East Azerbaijan Province has significant potential in the mining sector, and in recent years some mines have been activated. The more these mines are developed, the greater the banking resources and the higher the province's per capita production will become.

Dr. Sadeghi, Member of Parliament for Tabriz, Osku, and Azarshahr, stated this in an interview with Panar News Agency on the sidelines of his visit to the mining and steel booth of Pars Sazeh Industrial Group at the exhibition. He added that with the growth of the steel and mining industries, Tabriz will once again regain its rightful position as the economic gateway of the country.

He further noted that the extensive presence of provincial steel units at this exhibition has created an opportunity for direct interaction with other producers, suppliers, and domestic and international customers. These interactions can pave the way for increased exports and the strengthening of the global position of these industries.





••• Martyr Major General Mohammad Bagheri; The Genius of Defense

Compiled by Mehdi Razzagzadeh, Financial Affairs Expert at Pars Sazeh Industrial Group

Mohammad Hossein Afshordi was born in 1960 into a religious and noble Azerbaijani family in the village of Afshord, located in Heris County, East Azerbaijan Province. His father, Haj Reza Afshordi, was an employee of the railway and a man committed to religious principles who instilled Islamic and ethical values in the upbringing of his children. His mother was also a devoted and self-sacrificing woman who played an important role in nurturing the spiritual and revolutionary character of Mohammad Hossein and his

brother Hassan. This family, which sacrificed two of its sons for the Revolution and the defense of the homeland, stands as a symbol of devotion and resistance in Iran's history.

In the history of the Islamic Revolution and the Sacred Defense, there are prominent families whose sacrifice and selflessness left a lasting impact on the defense of Islam. We, as a society, must remain aware of the mission, beliefs, and parenting style of such families as a valuable ideological and moral legacy, and

strive to preserve this historical memory—written with blood—by educating future generations accordingly.

The Afshordi family is one of these eternal names, whose life story and the martyrdom of its members—particularly the Bagheri brothers, their spouses, and Mohammad Bagheri's daughter, Fereshteh Bagheri—form part of the proud history of this land. In this attack by the Zionist regime, Ashraf Bagheri, Mohammad Bagheri's wife, and their daughter Fereshteh Bagheri were also martyred.

Mohammad Hossein grew up in a modest neighborhood in Tehran and was influenced from childhood by his elder brother, Hassan. From an early age, he displayed signs of intelligence, curiosity, and commitment to religious and social issues. His participation in mosque religious gatherings and his study of historical and religious books prepared his spirit for accepting major responsibilities in the future. His physical and intellectual resemblance to Hassan—which later influenced his choice of the alias “Mohammad Bagheri”—made him a distinctive figure among his peers from childhood.

Regarding the change of his surname from Afshordi to Bagheri, he said: “In the first month of the war, I went to Ahvaz and was present in the Khuzestan front. My brother advised me that, for security reasons, his name on the front had been changed to Hassan Bagheri. I initially tried to continue using my real name, but our resemblance was so strong that everyone realized we were brothers. Eventually, I also changed my name and became Mohammad Bagheri, and in honor of my brother, this name remained with us.”

The experience of losing his brother during the imposed war and its impact played a decisive role in shaping the professional and intellectual direction of the other brother, leading to a deeper focus on military, intelligence, and defense fields through a combination of theoretical knowledge and field experience.

In the final years of his high school education, coinciding with the flourishing of the Islamic Revolution, Martyr Bagheri was preparing to enter a new stage of life. After the victory of the Revolution, he pursued university studies and was admitted to the field of Mechanical Engineering at Polytechnical University (now Amirkabir University of Technology). His student years continued until the Cultural Revolution, but in the spring of 1980, with the closure of universities due to cultural developments and the onset of unrest in Kurdistan, his life path changed. From the summer of that year, Bagheri joined the Islamic Revolutionary Guard Corps (IRGC) and began his activities within the organization.

Martyr Bagheri later continued his studies up to the doctoral level in Political Geography and Geopolitics at Tarbiat Modares University. He was a faculty member at the Supreme National Defense University and, alongside his executive responsibilities, also taught at the Supreme National Defense University and Tarbiat Modares University.

His main field of study was political geog-

raphy. Through publishing specialized articles and participating in scientific conferences, he made a significant contribution to the development of this discipline in the country. In addition, Martyr Bagheri was one of the founders of the Iranian Geopolitics Association.

From the earliest days of the imposed war, the name Mohammad Bagheri was heard among officers who, silently yet effectively, maintained a continuous presence within the structure of the battlefronts. Having joined the IRGC in 1980 during the unrest in Kurdistan, he chose his path not in symbolic battlefront positions, but in the vital and hidden domains of intelligence and operations.

At dawn on June 13, 2025, the skies of Iran mourned the genius of defense and courageous commander who was a pillar of strength for the country's armed forces. Major General Mohammad Bagheri, Chief of the General Staff of the Armed Forces of the Islamic Republic of Iran, was martyred in a cowardly attack by the Zionist regime on Iranian soil. He devoted his entire life to defending Iran's independence, security, and dignity, and at the age of 65, he departed this world while still wearing the mantle of command like armor, standing firm on the front lines of his homeland's defense until his final moment.

Bagheri was one of the key figures in the design and analysis of battles; someone who, alongside Martyr Hassan Bagheri, redefined Iran's defense strategy against the Iraqi Ba'athist army and laid the foundations of a new structure in warfare. His record as a war veteran is further proof of his deep connection with the battlefield.

Martyr Bagheri held critical positions across various levels of intelligence and operations command, from division-level units to major headquarters such as Khatam al-Anbiya and Karbala. His role was not limited to the battlefield; he also transitioned into education and analysis, becoming a member of the faculty at the Supreme National Defense University.

Over time, and following the end of the war, Martyr Bagheri became one of the archi-

texts of the restructuring of the armed forces. He played a significant role in designing modern defense structures and formulating the country's security doctrine—a figure visible both on the battlefield and at strategic planning tables.

In 2008, at the age of 48, Major General Martyr Bagheri, alongside Mostafa Izadi, received the rank of Major General from the Commander-in-Chief of the Armed Forces.

On July 8, 2016, by order of the Supreme Leader, he was appointed Chief of the General Staff of the Armed Forces. With the beginning of this responsibility, efforts focused on intelligence integration, expansion of missile power, development of cyber warfare capabilities, advancement of extraterritorial operations, and strengthening strategic defense depth—all pursued with renewed speed and purpose, a path that continues to this day.

During his life, Martyr Mohammad Hossein Bagheri authored numerous works in the fields of Caucasus geopolitics, West Asia, and maritime international law in the Persian Gulf and the Strait of Hormuz. His works include studies and analyses such as: preventive war doctrine of the United States in Southwest Asia, operational principles of Iran's ground forces in symmetric and asymmetric warfare, military strategies against potential future US wars in the Persian Gulf, deterrence models of the Taliban in the US invasion of Afghanistan in 2001, border management indicators, geopolitical threats affecting Iran's defense strategy against Turkey, the impact of Shi'ite geopolitical factors on the expansion of the Islamic Revolution's influence, regional power structures in the Middle East, cyber-space boundary governance, maritime law comparisons, geopolitical analysis of the Caucasus, and strategic evaluation of Iran's Makran coast development policies, among others.

At dawn on June 13, 2025, the skies of Iran mourned the genius of defense and courageous commander who was a pillar of strength for the country's armed forces. Major General Mohammad Bagheri, Chief of the General Staff of the Armed Forces of the Islamic Republic of Iran, was martyred in a cowardly attack by the Zionist regime on Iranian soil.

He devoted his entire life to defending Iran's independence, security, and dignity, and at the age of 65, he departed this world while still wearing the mantle of command like armor, standing firm on the front lines of his homeland's defense until his final moment.



• • • • **A Major Step Forward by Steel Shahrayar Tabriz Toward Completing the Steel Value-Added Chain**

The production of thick galvanized sheets at Steel Industries Shahrayar Tabriz Company—one of the subsidiaries of Pars Sazeh Industrial Group—represents a milestone in the localization of advanced technologies in Iran's steel industry. Relying on the technical knowledge of domestic experts, advanced engineering capabilities, and targeted investment in production infrastructure, this product has reached industrial-scale production in recent years. This achievement has not only reduced dependency on imports but also opened new horizons for downstream industries.

Galvanized sheets, utilizing a special alloy, demonstrate very high resistance to corrosion and harsh environmental conditions. Experts of Pars Sazeh Industrial Group, through the production of these products and the ongoing development and commissioning of cold and hot rolling mills for steel sheet production, aim to complete the steel value chain in the northwest of the country.

Steel Shahrayar Tabriz Company, as one of the strong pillars of Pars Sazeh Industrial Group, has today become a symbol of self-reliance in Iran's steel industry. In an exclusive interview with the company's CEO, we examine the unique achievements of this company in producing special steel sheets and its development plans to address existing gaps in the national steel market.

Mr. Engineer Farghani, Steel Shahrayar Tabriz today holds a special position in the

country's galvanized steel industry. Could you explain your flagship product and its features?

Yes, fortunately, relying on indigenous knowledge and the technical capabilities of our specialists, we are currently recognized as the only domestic producer of the thickest galvanized sheets in the country. This strategic product, which was previously mainly imported, is now produced in our facilities using hot-dip galvanizing technology and in accordance with global standards. The importance of producing thick galvanized sheets lies in its critical applications in infrastructure industries, heavy steel structures, power transmission towers, automotive industries, and home appliances. This production has not only prevented foreign currency outflow but also significantly reduced raw material supply time for national projects.

Regarding the company's development plans and the construction of hot and cold rolling mills, what updates do you have for the industry?

Our macro strategy at Pars Sazeh Industrial Group is based on meeting domestic needs and reducing dependence on foreign sources. In this regard, the construction of hot and cold rolling mills is being pursued seriously. The goal of launching these lines is to address the severe shortage of steel sheets in the domestic market and to diversify our product portfolio. With the commissioning of the hot rolling unit, we will be able to produce

high-quality black sheets, which will serve as the main feedstock for our cold rolling and galvanizing units. This means production stability and guaranteed quality at all stages. The completion of the value chain from mine to final product has always been one of the key concerns of Pars Sazeh Industrial Group. What is the current status of this chain?

We believe that survival and competitiveness in the steel industry depend on completing the value chain. With a long-term vision, Pars Sazeh Industrial Group has built this chain starting from the Balestan iron ore mine under the Mineral and Industrial Company Fernaram—affiliated with the group—and extending to the production of advanced galvanized sheets. Our aim is to directly connect mineral resources to processing units and then to rolling and galvanizing lines, achieving maximum optimization in cost and quality. This chain begins at the mine, passes through smelting and rolling stages, and ultimately ends in galvanized final products at Steel Shahrayar—a successful model of resistance economy and green industry.

Final Remarks

With the support of Pars Sazeh Industrial Group, Steel Shahrayar Tabriz aims to become the leading producer of coated steel sheets in the region. We will strive with full strength to elevate the name of Iran and Azerbaijan on the global industrial map, and we will not allow production lines to stop due to temporary shortages.

22nd Tehran International Metafo Exhibition

November 2025 ,23-20





● ● ● ● ● **The Brilliance of Pars Sazeh Industrial Group in the Showcase of Iran's Industrial Capacity**

Iran METAFU serves as a showcase of the country's industrial capabilities and is one of the key drivers of export development and economic growth. This major specialized event in metallurgy, steel, and related industries is among the most important exhibitions in Iran and the region. In its 22nd edition, it was held at the Tehran International Permanent Fairground in late November with the participation of 723 domestic and international companies. This edition of Iran METAFU was inaugurated in the presence of Seyed Mohammad Atabak, Minister of Industry, Mine and Trade; Mohammad Masoud Samiei Nejad, Head of IMIDRO; and Mohammad Reza Bahraman, President of the Iran

Mine House. The exhibition hosted 610 domestic and 113 foreign companies from 13 countries, including Malaysia, Italy, China, Turkey, Russia, the United Kingdom, Germany, Brazil, Sweden, India, South Africa, Spain, and Austria.

The event took place over an area of 28,000 square meters and included a dedicated hall for knowledge-based companies. It hosted domestic and international participants presenting their latest achievements, products, equipment, and innovations across various sectors, including iron and steel, casting and mold-making, non-ferrous metals, mining and mineral industries, as well as furnaces, refractories, and industrial ceramics.

Pars Sazeh Industrial Group participated in this edition of the exhibition by presenting its latest achievements in the production of ZAM sheets, a coated sheet with high resistance to corrosion that is being produced for the first time in the country. This innovation attracted significant attention from industry experts and professionals.

The managers and experts of Steel Shahrayar Industries, Tavanaram Rolling and Smelting, Fernaram Mining Company, and Ashna Ram Trading Company, present at the Pars Sazeh Industrial Group booth, created a platform for exchanging experience, introducing new technologies, and developing industrial cooperation at both national and regional levels among visitors.



During a Visit to Iran METAFU Exhibition:

A Bright Future Awaits Iran’s Steel Industry



Seyed Mohammad Atabak, Minister of Industry, Mine and Trade, speaking to journalists during the inauguration and visit of the Iran METAFU Exhibition, stated that the reception of this year’s event—both domestically and internationally—has been positive, according to the organizers. He noted that the participation of major domestic and foreign producers, along with the display of technological capabilities in this sector, highlights the importance of holding such exhibitions.

He described the wide scope of the mining, metallurgy, and industrial sectors as evidence of their significant role in the country’s development, adding that the presentation of domestically produced goods and technological knowledge for efficient and competitive production compared to foreign counterparts is encouraging. He further stated that, with the elimination of certain shortcomings and continued government support, a bright future lies ahead for this sector of the country’s industry.

Referring to energy limitations during the previous year and the first half of the current year, Atabak emphasized that the President’s consistent focus on production and reducing energy constraints in this vital sector of the economy and national progress promises a more stable future. He added that with necessary measures and fuel supply in the second half of the year, a significantly improved situation in energy supply for industries is expected.

The Minister of Industry, Mine and Trade also considered the offering of part of the steel production chain in the secondary exchange market as a factor for increasing exports and creating added value. He stated that the regulation of the steel chain is the responsibility of the Steel Task Force, and allowing exports at intermediate stages of the chain—due to surplus production—is part of regulatory duties aimed at balancing production, market conditions, and providing working capital for steel production units.



East Azerbaijan Governor at the Pars Sazeh Booth

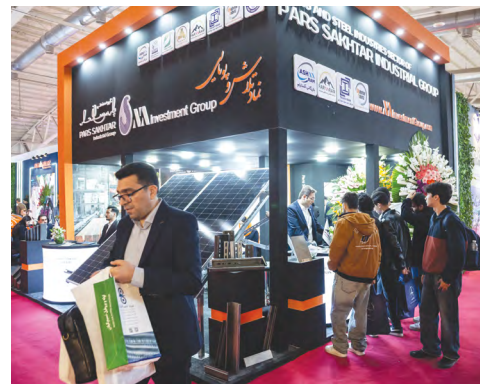
We Support Completing the Steel Value Chain in East Azerbaijan

On the final day of the 22nd Iran METAFU Exhibition, Dr. Sarmaast, Governor of East Azerbaijan, conducted a several-hour visit to the exhibition. On the sidelines of his visit to the Pars Sazeh Industrial Group booth, he told reporters that he appreciates the efforts and activities of the province's industrialists, stating: "In supporting entrepreneurs, producers, and industrialists, I will not retreat even an inch and will always stand by them." Referring to the capabilities of Pars Sazeh Industrial Group in producing thick steel and galvanized sheets for the first time in the country, he added: "Each steel unit in the province has its own unique capabilities, and the industrial units of East Azerbaijan, as the private-sector steel production hub of the country, have much to say. These exhibitions clearly show that our province has significant potential, which must be realized so that the province's rightful share in national production and exports can be achieved."

He further stated that this event is not merely an exhibition, but a platform for presenting domestic manufacturing capabilities, creating connections between producers, technologists, and consumers, and reducing risks in the supply chain of equipment and advanced technologies.

The Governor of East Azerbaijan emphasized the necessity of completing the steel value chain in the province, stating: "We will pursue the necessary actions and follow-ups with relevant government authorities to complete the steel chain in the province so that the steel industry can reach its true standing."

During this visit, the Governor—accompanied by Dr. Abazar, Chief Executive Officer of Pars Sazeh Industrial Group and President of the Azerbaijan Steel Association—toured the booths of industrial stakeholders in East Azerbaijan. Managers and experts from the province's steel companies also presented brief reports on their activities and expressed their sincere appreciation for the Governor's support of production and the steel industry.



Chief Executive Officer of Pars Sazeh Industrial Group

Iran METAFU is the Largest Specialized Event in the Middle East

Iran METAFU Exhibition has become the largest specialized industrial event in the Middle East. Eng. Abazar, Chief Executive Officer of Pars Sazeh Industrial Group, stated this on the sidelines of the 22nd Iran METAFU Exhibition, adding that over recent years, the Iran International Metallurgy Exhibition (Iran METAFU) has consistently gone beyond being a purely commercial event. In practice, it is the most vital gathering for Iran's metals industry, playing a dual role.

On one hand, as a major domestic market and localization hub, it sustains the industry's dynamism under challenging conditions; on the other, it serves as a transparent mirror reflecting structural challenges and unrealized potentials. Referring to the participation of the group's mining and steel companies in the exhibition, he emphasized that the importance of Iran METAFU does not lie merely in its current function, but in its vast potential to become a regional hub and a catalyst for targeted innovation.

He added that the steel industry, as the "mother of industries," plays a key role in achieving the objectives of the Seventh Development Plan, including 8% economic growth and a 23% increase in exports. Pars Sazeh Industrial Group is working toward completing the steel production chain in the northwest of the country—from mine to final product—in order to fulfill its role in the economic development of Iran.



Pars Sakhtar Recognized as Outstanding Booth at 22nd Iran Metafo

Pars Sakhtar Industrial Group Honored as "Outstanding Booth" at the 22nd Iran International Metafo Exhibition. At the closing ceremony of the 22nd Iran International Metafo Exhibition, Pars Sakhtar Industrial Group was recognized as an "Outstanding Booth" for its exceptional presence in the steel and mining sector. A special trophy was presented to the Director of Communications and Media of Pars Sakhtar Industrial Group by Namangar Company, the exhibition organizer. It is worth noting that subsidiaries of the Pars Sakhtar Industrial Group—including Shahriar Steel Tabriz, Zob-e Navard Tovanaram, Maadani Farnaram, and Bazargani Ashnaram—welcomed visitors at the Tehran International Permanent Fairground from November 20 to 23, 2025 (Aban 29 – Azar 2, 1404).





The Copper Market in the Year Ahead

Compiled by the Research & Development Unit of Pars Sazeh Industrial Group

Copper is one of the most sensitive commodities in the global economy. Its price does not change solely based on sentiment; rather, it reacts to real shifts in industrial activity, infrastructure investment, supply disruptions, and expectations of global growth.

Because copper is present in nearly every sector of the modern economy—from construction and power grids to electric vehicles and consumer electronics—its price movements often reflect the underlying health of global demand even before traditional economic data confirm the trend.

Traders and economists often refer to copper as “Dr. Copper”, because its price has historically tracked global economic activity with remarkable accuracy. Unlike gold, which primarily reacts to monetary policy and investor fear, copper moves based on real-world consumption. When factories are producing, buildings are being constructed, and power grids are expanding, copper demand rises. When activity slows, demand declines and prices follow.

This sensitivity makes copper a useful leading indicator. Copper prices often change before GDP data, employment

figures, or manufacturing surveys confirm a shift. The metal’s price reflects the collective expectations of producers, builders, and traders about the direction of industrial activity—not the direction that has already occurred.

This relationship is not perfect. Speculative positioning, inventory cycles, and supply shocks can temporarily disconnect copper from fundamentals. However, over medium-term periods, the correlation between copper prices and global growth remains one of the most reliable signals in commodity markets. When copper and cyclical equities move in the same direction, they typically reinforce the underlying economic message.

Factors Affecting Copper Prices

- 1. Industrial and Infrastructure Demand:** Ultimately, copper prices are driven by physical demand, which is concentrated in several key sectors.
- 2. Construction and Power Infrastructure:** Construction is the largest source of global copper demand. The metal is widely used in wiring, plumbing, roofing, and heating systems. When housing starts

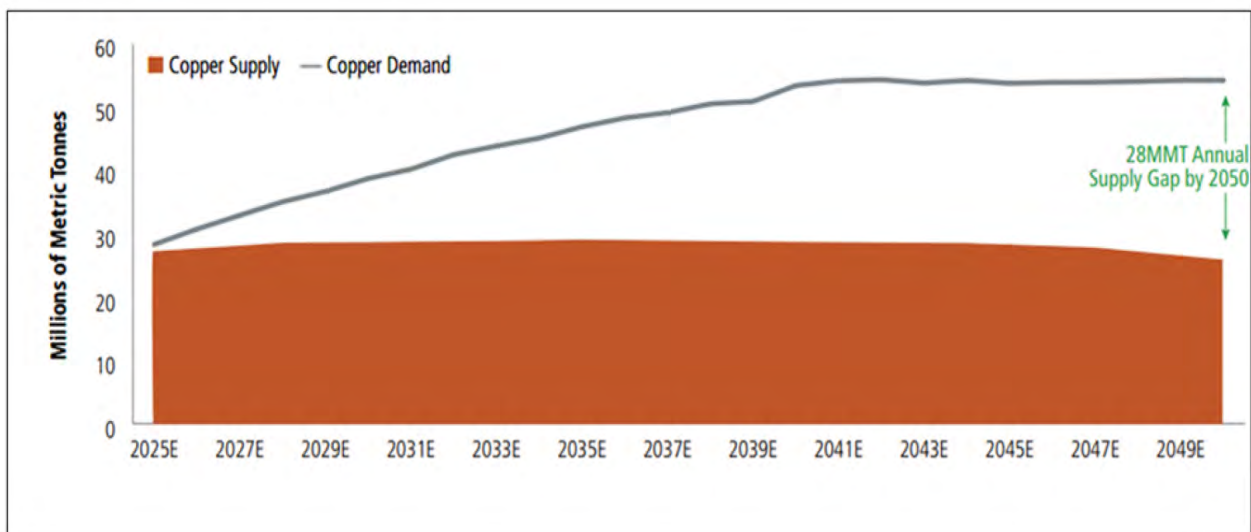
increase and commercial development accelerates, copper consumption rises directly. Power infrastructure is equally important. Electricity grids, transformers, and renewable energy facilities all require significant copper input. The global shift toward electrification and clean energy is generating structural demand growth that extends beyond normal economic cycles.

3. Technology and Manufacturing:

Electronics, automotive production, and industrial machinery all consume copper. As industrial output increases, copper demand rises accordingly. Conversely, when industrial production slows, copper consumption decreases and prices tend to weaken.

The rise of electric vehicles has created a new layer of demand. An electric vehicle uses approximately three to four times more copper than a conventional vehicle, mainly in its battery systems, motors, and charging infrastructure. This trend is expected to support copper demand growth for decades, regardless of short-term economic fluctuations.

In the new calendar year, copper prices have reached record levels. The metal has experienced a strong rally and, fol-



lowing a major surge in 2025, is moving toward further highs due to supply shortages and trade-related disruptions. Copper closed 2025 with a strong 43.93% increase, reshaping market expectations regarding pricing and supply-demand balance.

Copper's Strength Extends into Early 2026

Copper's momentum has continued into early 2026, with prices still reaching new highs. At the time of writing, copper has climbed to USD 13,273.81 per ton. Notably, this is not a typical cyclical increase. Rather, copper is being re-priced amid intensifying fundamental pressures. Major supply disruptions have pushed the market into deficit sooner than expected, while long-term demand growth continues to outpace supply, increasing the likelihood of deeper shortages in the future.

The upward movement in copper has been further reinforced by broader strength in physical assets, as globalization shifts and de-dollarization trends increase the strategic premium investors assign to essential critical materials such as copper. These disruptions are amplified by a broader structural reality in the copper market: supply reliability has always been fragile.

The Impact of China on Copper

No discussion of copper prices is complete without addressing China. The country ac-

counts for more than half of global copper consumption, making it the most important driver of demand in the market. China's influence operates through several channels.

Government infrastructure spending has historically been the largest source of copper demand. When Beijing accelerates stimulus through construction, transportation, and power grid investments, copper prices tend to rise. When spending slows or property markets weaken, copper faces downward pressure.

China's manufacturing sector amplifies this effect. As the world's largest exporter of manufactured goods, its industrial output increases demand for copper as a raw input. Changes in Purchasing Managers' Index (PMI) data and industrial production figures in China often move copper prices before they influence broader emerging market sentiment.

China also maintains strategic copper reserves. Buying and releasing from these inventories can affect short-term pricing independently of underlying demand trends. For investors tracking copper, monitoring China's economic data is not optional—it is essential.

Copper is increasingly traded as a strategic material rather than purely an economic indicator, as markets place greater weight on policy credibility and de-dollarization trends. This same dynamic supported broad-based strength in metals during 2025 and continues to act as a

tailwind into 2026, particularly for critical materials like copper at the intersection of electrification, industrial security, and strategic supply chain priorities.

According to Deutsche Bank Research, several additional factors have contributed to the recent copper rally, including supply disruptions, the shadow of potential U.S. tariffs, infrastructure-related demand, and hardware requirements driven by artificial intelligence expansion.

Analysts at Deutsche Bank noted that expected U.S. tariff risks on refined copper are likely to sustain metal flows toward the United States. However, copper demand in China has significantly slowed since the third quarter of 2025, with high prices acting as a short-term constraint on domestic consumption.

Exchange rate expectations add another layer. Markets are increasingly focused on the possibility of lower interest rates over time, including the potential for a more accommodative policy stance under future Federal Reserve leadership. A lower-rate environment typically supports commodities through financing conditions and currency effects, enhancing investor demand for critical physical assets. When this tailwind aligns with an already supply-constrained market competing across multiple asset classes, it can provide sustained support for copper prices and increase the likelihood of continued upward pressure into 2026.

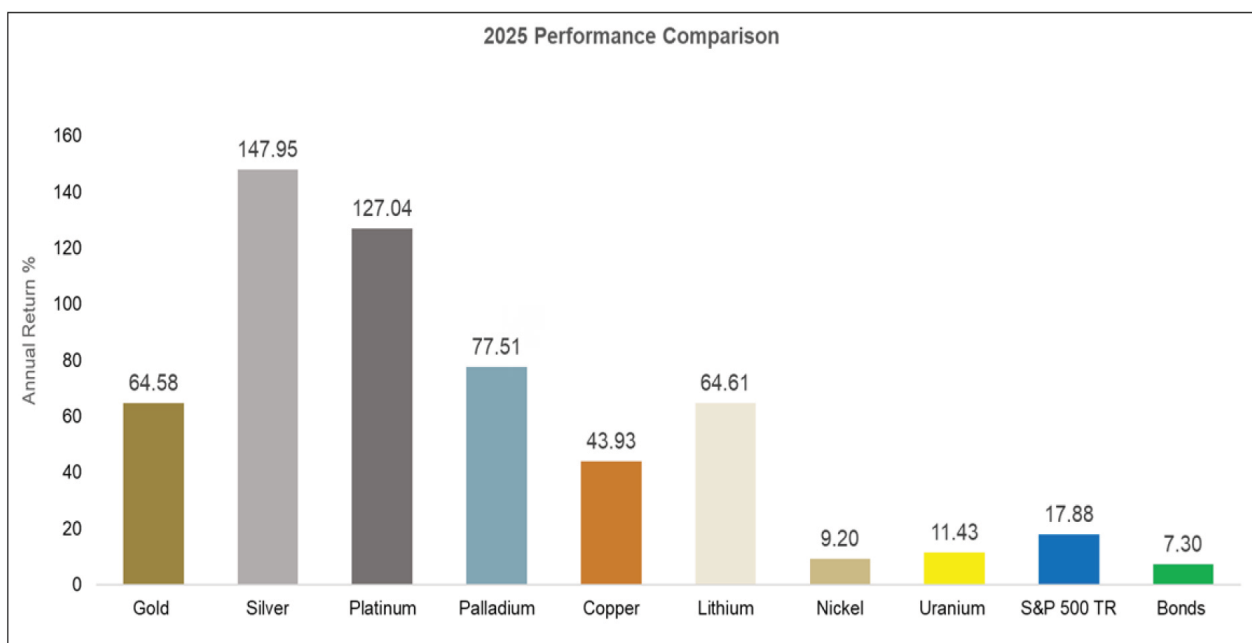


Photo Report

Continuation of construction operations and installation of machinery and equipment for the cold and hot rolling mills of Steel Industries Shahrayar Tabriz Company, affiliated with Pars Sazeh Industrial Group.



Ongoing construction of the "Double and Quadruple Circuit 400/63 kV Transmission Line from Shahid Montazeri Power Plant to Amir Kabir Substation in Isfahan," carried out by the specialized and hardworking team of Pars Sazeh Company.





132 kV transmission line on a rainy day along Pasharan Highway in Tabriz, serving as the northern ring road of Tabriz, constructed using Pars Sazeh self-supporting concrete monopole towers.



A meeting of industrial owners and producers featuring a lecture by Dr. Mahmoud Sariolghalam, Professor of International Relations at Shahid Beheshti University, attended by Eng. Abazar, CEO of Pars Sazeh Industrial Group, held at the amphitheater hall of Gostareh Hotel.



Ninth Anniversary Note – Panar Magazine

Nine years after the publication of the first issue of Panar, we stand today not only at the anniversary of its founding, but also at the midpoint of a dynamic, challenging, and evolving journey. If we look back at the earliest issues of this magazine, it becomes clear that Panar was never created solely as an information outlet; it was born with a greater vision: to establish a cultural and intellectual hub that connects every component of the large Pars Sazeh Industrial Group family.

Over these nine years, Panar has gone beyond being an internal publication and has become a “living archive” and a “documentary record of credibility.” Throughout this time, we have witnessed major industrial transformations, technological advancements, and the expansion of Pars Sazeh’s operational scope, and we have consistently sought to document and narrate this path

of excellence with precision and professionalism.

Panar has been a witness to moments of success, major challenges, and the emergence of talents who today form the backbone of this organization.

Media, before being a tool for publishing news, carries the responsibility of creating connection. At Panar, we have always tried to build a bridge between diverse areas of expertise and different generations of colleagues through the sharing of knowledge and experience—a bridge where the experience of senior professionals blends with the enthusiasm of younger colleagues, and our shared identity, “being part of Pars Sazeh,” flows through every word and image as a symbol of effort and dynamism.

In this nine-year journey, reaching today’s position would not have been possible without the unwavering support of senior man-

agement and the sincere cooperation of colleagues. I would like to sincerely thank all those who, behind the scenes, with meticulous care and endless passion, have given this publication its identity. I also extend my gratitude to all colleagues and their respected families who, through their readership and feedback, have given meaning and direction to Panar.

Today, at the threshold of its ninth year, we remain committed to moving forward—preserving Panar’s authenticity while equipping it with more modern tools, ensuring it remains a companion, accurate, and forward-looking publication. I hope this magazine continues to reflect the brilliance of all of you and narrate a bright future for Pars Sazeh Industrial Group.

With respect and gratitude,
Vahid Khoshzare

2026

At a Glance

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Investment Group



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